



Report to Council from the Executive Committee

Activity Report by Strategic Objective, Operations, Governance and Finances for the Year 2014

SO 1: Identify, establish, promote and maintain relationships with key supranational audiences and provide them with actuarial input to improve the soundness of decisions being made on important issues with a global impact.

1. Explored and engaged in multiple discussions on how to strengthen the IAA's relationship with the International Association of Insurance Supervisors (IAIS).
2. Discussed report on meetings in Quebec City in June with the IAIS and on the meetings/seminar with the IAIS, BIS and FSI in Basel, Switzerland in May.
3. Approved the creation of two task forces: one to review and recommend to EC updates to the MOU with the IASB and one to prepare an options paper for the EC on an ongoing relationship with IFAC. Commented on a draft report for updating the MOU with the IASB.
4. Supported issuing an invitation to the Geneva Association and IOSCO to apply for Observer Member status in the IAA.
5. Officers in discussion with World Bank on areas of mutual collaboration.
6. Continued to monitor the development of an MOU with the International Labour Organization (ILO) which will come to the EC for approval.
7. Received reports on activities with various supranational organizations, including IASB, OECD, IOPS, ISSA, World Bank, EIOPA and IVSC.
8. Officers held private meetings with Chair of Financial Reporting Council and Managing Director of International Monetary Fund.

SO 2: Facilitate the coordination, use and expansion of the scientific knowledge and skills of the actuarial profession, including beyond the traditional areas of actuarial practice, to help enhance the scope, availability, and quality of actuarial services offered by individual members of its member associations.

1. Discussed the purpose and future of Resource and Environment Working Group and agreed that the working group would continue.
2. Discussed optimal structure for Microinsurance Working Group for delivering its mandate and considered a report on microinsurance strategy for the IAA.

SO 3: Establish, maintain and promote common standards of actuarial education and common principles of professional conduct. Promote the development and issuance of actuarial standards in the jurisdictions of all Full Member Associations, and the global convergence of actuarial standards.

1. Recommended proposed revisions to the Due Process for ISAPS for Council discussion in Washington.

2. Approved corrections to the Revised ISAP 1 from the Actuarial Standards Committee.
3. Engaged in initial discussion on implementing an oversight board for ISAPs and concluded that it was still too early in the process; item deferred to the EC 2015 work plan.
4. Approved the following documents submitted by the Actuarial Standards Committee for Council ratification in London: Statement of Intent on ISAP [4] Insurance Contracts (IFRS X and Proposed final SOIs on ISAPs [5] and [6] Enterprise Risk Management.
5. Supportive of the Governance of International Actuarial Work paper going forward to be presented to Council and Presidents Forum in London.
6. Discussed the topic of Educating the future actuary.
7. Initial review of a paper on professionalism guidelines which will come back to the EC prior to being submitted to Council in Zürich.
8. Approved Final SOI for ISAP [7] on "current estimates" and other matters in relation to the IAIS capital standards as presented for Council approval by electronic vote.

SO 4: Support the development, organization and promotion of the actuarial profession in areas of the world in which it is not present or is not fully developed.

1. Reviewed and approved issuing a press release on the introduction of a general law for actuarial services in the Russian financial market.
2. Reviewed and agreed on revisions to the Financial Assistance Policy.

SO 5: Provide a forum for discussion among actuaries and actuarial associations throughout the world.

1. Recommended to Council the Institute of Actuaries Australia as the host for ICA 2022.
2. Recommended for Council approval the Actuarial Society of South Africa, the Hungarian Actuarial Society and the Society of Actuaries as hosting associations for IAA Council and Committee meetings in their respective countries for dates in 2016 and 2017.

SO 6: Branding: Improve recognition of the actuarial profession among external audiences, including employers, other professionals, academics, business at large, policy makers, regulators, students, and the public.

1. Discussed and accepted the final report from the Task Force on Branding.
2. Approved the expansion of the Communications Subcommittee to include branding.

TO CARRY OUT THE OPERATIONAL ASPECTS OF THE IAA

1. Received a detailed proposal on new office space for the Secretariat and approved the signing of a 10-year lease.
2. Noted a report prepared by the Secretariat outlining measures put in place with respect to the meetings in Russia in May 2016.
3. Discussed the concept of utilizing staff from larger FMAs for special assignments and projects.

4. Constantly updating/re-evaluating the EC Strategic Goals and Agenda Planning for 2014 (sent to Leaders' Forum for input), as well as inputting the work of the EC into dashboard spreadsheet.
5. Approved the appointments and re-appointments of committee and working group leadership, and of IAA Delegates to Sections and external organizations, as recommended by the Nominations Committee.
6. Discussed proposal for Section Professional Magazine.
7. Encouraged the Professionalism Committee to continue its work in developing a recommendation for the treatment of papers in the IAA.
8. Reviewed and discussed the report from the Strategic Planning Subcommittee on committee workplans.
9. Approved the creation of and mandate for the Scientific Committee: coordinate activities amongst working groups, ensure compliance with IAA governance, and provide a communication vehicle to supranational organizations.
10. Noted the recruitment efforts for the Director of Operations position.
11. Hired a new Director of Operations.
12. Discussed procedure for recognition of outgoing chairs.
13. Recommended for Council approval the Revenue Enhancement Task Force's plan to restructure other categories of membership and started recruiting new members in those categories.
14. Initial review of revised criteria for associate members from Accreditation Committee; this will come back to the EC in advance of Zurich.
15. Reviewed and recommended the Full Member Association (FMA) Engagement Plan for discussion by Council and Presidents' Forum in London; approved revised FMA Engagement Plan and proposal for implementation.
16. Approved EC Agenda Planning document for 2015.

GOVERNANCE

1. Reviewed the value proposition that had gone through the Governance Review Task Force as well as the Strategic Planning Subcommittee and agreed that this was appropriate for discussion during webinars in August and the London Council and Presidents Forum meetings.
2. Created a Publications Subcommittee separate from the Communications Subcommittee and expanded the terms of reference of the latter to include branding. Approved the proposed mandate and membership for both subcommittees.
3. Approved revisions to the Role of EC Liaisons to committees and appointments for 2014 and 2015.
4. Approved revised Terms of Reference for the Actuarial Standards Committee.
5. Referred proposal for creation of a non-life committee to Strategic Planning Subcommittee.
6. Initial discussion on the role of Sections within the IAA; will be referred to Section Chairs.
7. Discussed the future of Supranational Relations Committee and the possibility that, through the appointment of relationship managers, the signed MOUs, and Secretariat support, supranational relations activities could now be managed through the EC. Considered a document on relationship management to be finalized in January 2015.
8. Approved the report and recommendations from the Task Force on Governance Review for transmittal to Council in preparation for the webinars in March and the Council meeting in Washington.

9. Reviewed and discussed the Strategic Planning Subcommittee's report on the results of the effectiveness of committees' survey.
10. Disbanded the Task Force on Governance Review and the Regulated Professions Task Force.
11. Received an update on the roll out plan from the Revenue Enhancement Task Force. Disbanded the Task Force with thanks and assumed responsibility for the roll out plan going forward.
12. Reviewed report on the implementation of the governance recommendations for submission to Council.
13. Approved that the Officers create a task force to address recommendation 3 from the Governance Review Report.

FINANCES

1. Reviewed Draft Audited Financial Statements at December 31, 2013.
2. Recommended to Council a \$0.50 increase in dues for 2015.
3. Reviewed and recommended for Council approval the 2015 budget.
4. Reviewed and discussed ASTIN's surplus including report from the Chair of the Audit and Finance Committee on the surplus.
5. Reviewed reports on investments, quarterly financial reports and a report on the tax status.
6. Reviewed and supported the Report from the Revenue Enhancement Task Force, the Proposal on Restructuring Other IAA Categories of Membership and the roll out plan for ratification by Council in London.
7. Agreed the creation of a Risk Oversight Task Force to prepare a report to the EC defining the financial targets for overall IAA surplus and to define the need for surplus within the context of the IAA's not-for-profit mandate.
8. Reviewed and approved committee expenses and budgets for 2014 and 2015.
9. Received an update from the Risk Oversight Task Force of the Audit and Finance Committee.

Rob Brown, President