

Optimisation of limit systems for investment risks in accordance with Solvency II









Agenda

- Introduction
- Solvency control
- Risk capital and coverage
 - Top-down limit setting
 - Dynamics in the risk limit process
- Risk indicators for investment risks
 - Defining key risk indicators
 - Model risk and limitations
 - Integration of ALM approaches
- Dynamic limit setting in the investment management process
- Summary



Introduction

- Various types of limits
 - Limits for transactions (security trading), e.g.
 - · Limits on the volume of transactions in a defined period
 - Limits for specific investments
 - Counterpart limits
 - Limits in the asset allocation process and portfolio limits, e.g.
 - Maximum exposure for specific countries and business segments
 - Duration based limits
 - Limits with focus on the relation between two different indicators, e.g.
 - Quota share of equity in the investment portfolio



Introduction

Solvency analysis

- Overall risk perspective
- Adequateness of own-funds / "Available Solvency Margin" ("ASM")
- Top down risk assessment with focus on the whole financial position of the entity
- Implementation of a risk limit system as major part of the overall risk controlling process

Key assumptions

- Economic valuation principles
- Principles based approach

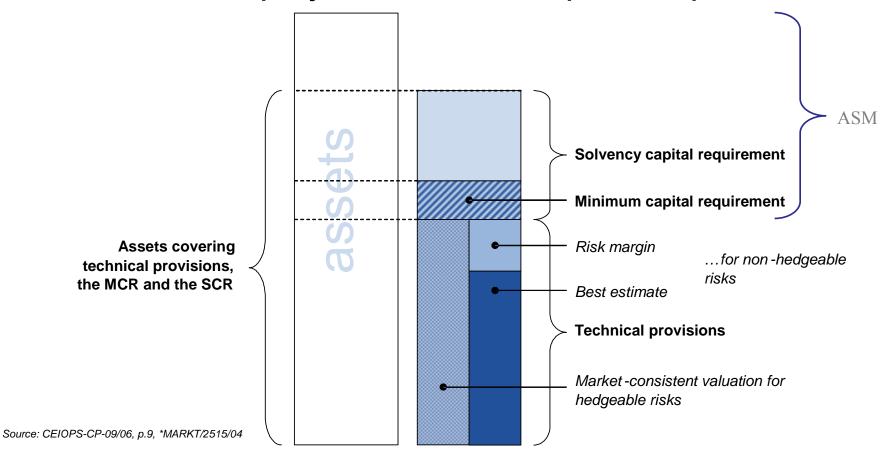
Risk capital

- Required capital to survive with a well-defined probability in the future
- Controlling of "Solvency Capital Requirement" ("SCR")
- Analysis based on risk model approaches



Solvency control

Available equity versus risk capital requirement

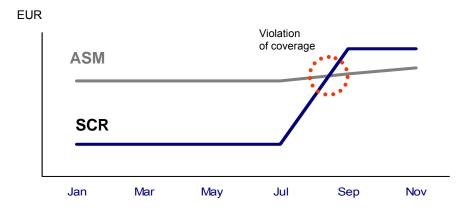




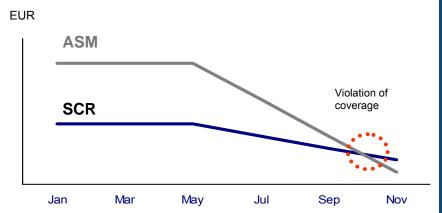
Solvency control

 Negative impact on the entity's solvency situation --- illustration ---

Raising the risk leads to exceeding the riskcapital requirement Loss of equity leads to additional need for equity



e.g. changed investment strategy



e.g. decrease of market value of investments



Risk capital and coverage

Dynamics of SCR and ASM

- Therefore: Limit setting for SCR
 - in relation to the current situation of available capital (ASM)
 - alt.: focus on the "Coverage Ratio" (CR)

$$Coverage - Ratio = \frac{ASM}{SCR}$$



Top-down limit setting

Coverage ratio (CR) for investment risks ("IR")

$$Coverage - Ratio_{IR} = \frac{ASM_{IR}}{SCR_{IR}}$$

- $SCR_{IR} \rightarrow SCR$
 - Bottom-Up aggregation and diversification
- ASM \rightarrow ASM $_{IR}$
 - Top-Down allocation of equity

Assumptions on correlations between risks

- \rightarrow Consistency ?
- → Dynamics ?



Dynamics in the risk limit process

How fast can the solvency situation change?

Current coverage and solvency situation

Expected coverage solvency situation after defined business scenarios

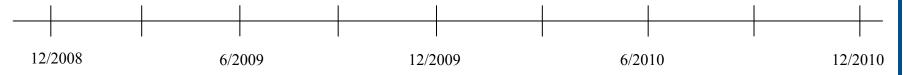
Alert level

Limit

- Setting limits (and alert levels) based on the current situation and the entities business (investment) planning
- Critical issues: Financial market shocks, valuation risks and model risks



Dynamics in the risk limit process



"Roll-forward" limit setting and controlling

Analysis of solvency based on 12/2008

Focus on default until 12/2009

Interim analysis needed

Interim analysis of solvency e.g. based on 6/2009

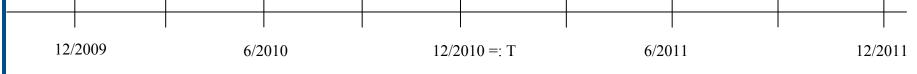
Focus on default until 6/2010

Analysis of solvency based on 12/2010

Focus on default until 12/2010



Dynamics in the risk limit process



Strategic planning and simultaneous projection of ASM and SCR

Investment strategy & business planning

Market value of assets and liabilities

Projection of assumtions (volatilities, correlations, ...)

Analysis of expected solvency in 12/2010

Focus on default until 12/2011

Follow-up analysis until t=T needed

$$E(CR_T \mid A_t \leq T) = E(\frac{ASM_T}{SCR_T} \mid A_t \leq T)$$

Stochastic dependencies between both processes!



Risk indicators for investment risks

- Relevant criteria for defining key risk indicators
 - Focus on
 - Risk structure and risk categories including correlations between these risks
 - Model risk and limitations (e.g. limiting cases, extreme values, pathdependency)
 - Requirements of the ALM and asset allocation process
 - Overall requirements
 - Understanding and transparency
 - Promptly reporting
 - Consistency and materiality



Defining key risk indicators

Examples for risk indicators (--- illustration---)

	Indicator						
	Market Value (Exposure of asset classes)	Volatility of investment portfolios	Rating structure	Credit Spread	Duration	Convexity	Net interest income
	Market and credit risk	Market risk	Credit risk	Market and credit risk	ALM risk	ALM risk	(comparison to the guaranteed interest rate in the insurance contracts)
Overall	Х	Х	n/a	n/a	n/a	n/a	х
Equity	Х	Х	n/a	n/a	n/a	n/a	х
Fixed Income	х	Х	Х	Х	х	х	Х
Real Estate	х	х	n/a	n/a	n/a	n/a	х
Other	Х	Х	n/a	n/a	n/a	n/a	n/a



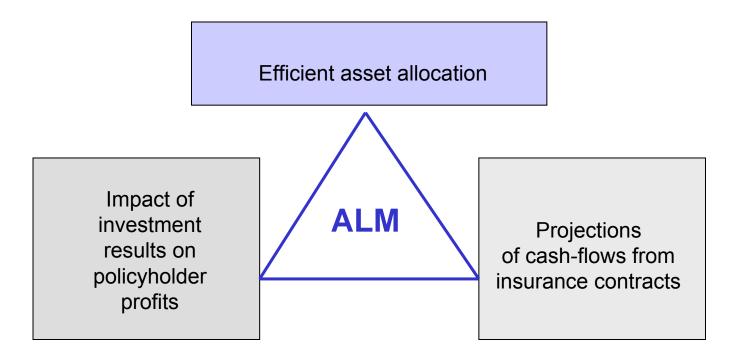
Model risk and limitations

- Characteristics of investment risk factors
 - Distinction between
 - Handling "everyday" risk factors
 - Protection against unusual extreme events
- VaR based risk model approaches
 - Appropriate for focus on ordinary market development
 - Issue: Limitations of volatility based VaR approaches
 - Alternatives? (e.g. expected shortfall / TVaR)
- Stress Test approaches
 - Excellent for handling unusual shocks
 - But subjective and depending critically on judgmental decisions
- Interactions between the key risk indicators and the overall solvency control?



Integration of ALM approaches

Focus on the integrated asset liability management



Integration of advanced ALM methods into the Solvency control and limit system



Dynamic limit setting in the investment management process

Model assumptions

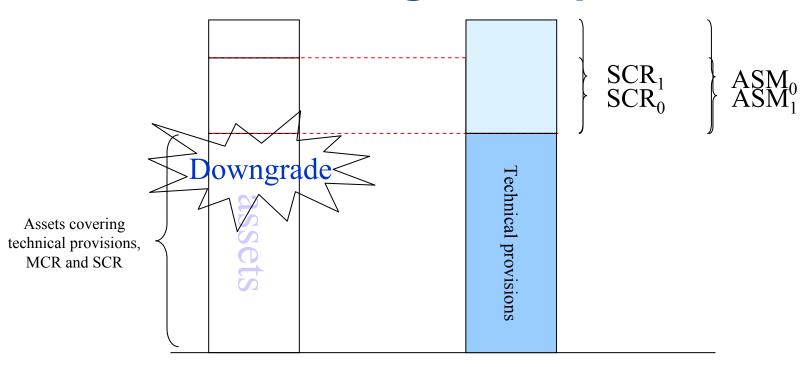
- Assets solely consisting of bonds
- Focus downgrade/default risk
- Technical provisions constant
- Pre-defined impacts of downgrades on SCR / Fair Values

Calculation steps

- Estimation of transition probabilities for a quarterly timeline
- Simulation of downgrades based on calculated probabilities
- Re-calculation of portfolio fair value and SCR
- Worst case scenario



Dynamic limit setting in the investment management process





Summary

- Solvency control
 - Simultaneous controlling of the impact of investment risks on SCR and ASM necessary
 - Top-down structuring of risk controlling approaches with focus on the company's overall financial constitution
 - Lessons learned from the financial crisis: Consideration of risk model limitations
- Risk limit system
 - So far no specific requirements regarding risk limit systems included into the Solvency II Framework Directive
 - But specific requirements in individual countries (German Minimum Requirements on Solvency Control)
- Challenges
 - Link between individual investment limits and overall solvency control
 - Consideration of investment risk dynamics
 - Integration of ALM requirements



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Breakout Session Topic 10: Solvency, guarantees and risk capital



