15th Annual International Symposium on Insurance May 20, 2017

Malcolm Campbell, Immediate Past President International Actuarial Association



The Profession, the IAA and Beyond



The IAA: past, present and future

What does it mean for actuaries?



Change Drivers

Technology

Information

Business complexity

Globalization

Regulation



Some of the Challenges Facing the Actuarial Profession Today

| Negative interest rates | Major world demographic/ economic changes | Products, distribution and processes challenges | Customer information 'mining' and "big data" |
|--------------------------------------|--|--|---|
| Global regulation and supervision | Rapid changes in the ways people do business | Affinity groups | Business optimisations and risk management |



A Vision for the Profession

Actuaries apply unique skills and a professional approach to solving complex problems, advising on future risks, opportunities and options, across diverse fields and industries



Unique Skills

Evaluate and manage risk and opportunity

Apply analytical, statistical and mathematical skills to financial and business problems

Solve complex problems using mathematics, probability and the time value of money

Perform in depth economic and financial analysis

Understand and communicate intricate financial concepts

Ability to think strategically



The IAA



History of the IAA

Founded in **1895** as continuation of the Comité Permanent des Congrès d'Actuaires

Renamed IAA in 1968

Restructured in **1998** – creating a single, stronger unified framework ensuring unity of direction and efficient coordination with respect to issues of a world-wide nature

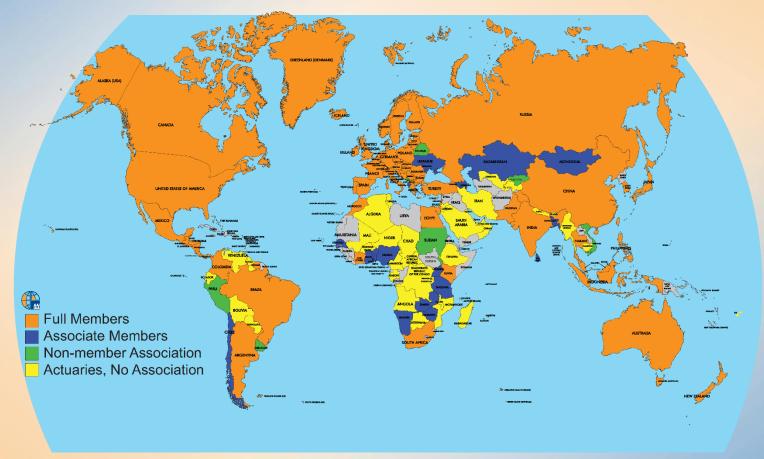


The IAA's Membership in 1998





The IAA's Membership in 2017





The IAA: An Association of Associations



Represents 60,000+ actuaries in 108+ countries Encourages the development of a global profession





7 Sections 5,000+ Section members

Formed in **Switzerland** Based in **Canada**





800+ volunteers

Newest members: Turkey; Central America





Our Vision

Our Mission

Be recognized worldwide as a major player in the decisionmaking process within the financial services industry...

Represent the actuarial profession and promote its role, reputation and recognition...

Contribute to the well-being of society as a whole

Promote professionalism, develop education standards and encourage research...



Our Objectives

Develop **Relationships** with key international audiences

Support the profession's development, organization, and promotion

Expand the scientific knowledge and skills of the actuarial profession



Provide a forum for discussion

Encourage sound practice and education standards Improve recognition of the actuarial profession (branding)



Our Partners, Observers, and other relationships



How We Communicate

Distribution lists, conference calls, webinars

Annual Report and Newsletters

News Releases: to inform external audiences of important IAA initiatives

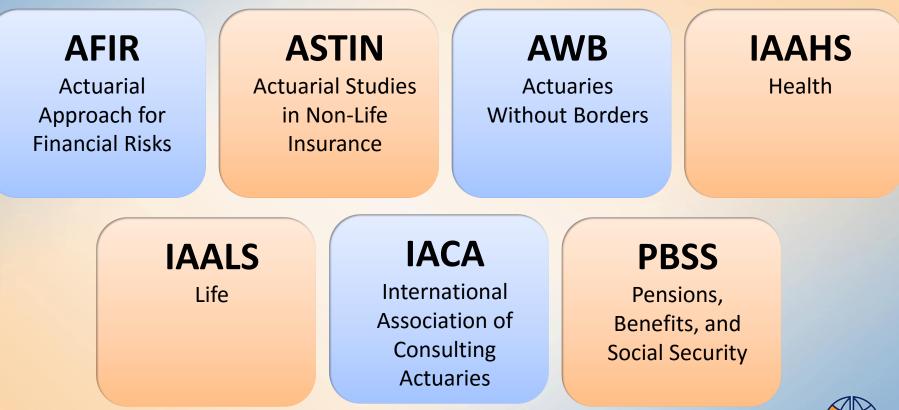


IAA Members' Website contains:

- Actuarial E-Library
- International Events Calendar



Sections





The IAA Sections' Activities

| Colloquia | Meetings to discuss research and its appli | ication |
|-------------------------|---|----------------------|
| | Shorter events focused on topics of current interest | Webinars |
| Other event | Lectures and smaller meetings | |
| | ASTIN BulletinOther research papers | Publications |
| Promotion o research | f • Prizes • Networking/ discussion groups | |
| | E- based access to knowledge database Virtual learning | Knowledge systems |

Congresses

Congresses: every 4 years (in Congress year, Section Colloquia held in conjunction with Congress)



Looking Forward

We need to:

Influence change

Look for new areas to apply our skills

Further develop the intellectual capital of the profession

Further develop our brand image



The Actuary



What Skills are Employers Looking For ?

Commercial and softer skills

- Communication
- Stakeholder management + teamwork
- Consulting
- Project Management

- > Delivery
- New business
- Innovation
- Leadership + influence + people

Personal attributes

- Professionalism
- Appetite to continue to develop

EnergyPersistency



What does this mean for actuaries?

Develop competence (CPD), in particular "softer skills"

Seek new areas to apply skills

Keep informed

Be seen to be professional

Think of how one communicates well



Thank you Moving the profession forward internationally actuaries.org