

**INTERNATIONAL ASSOCIATION OF  
INSURANCE SUPERVISORS**



**ROADMAP – 2013-2014**

**Approved 9 October 2012**



This document was prepared by the Secretariat in collaboration with the Executive Committee, Technical Committee, Implementation Committee, Financial Stability Committee and the Supervisory Forum.

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## 1. Introduction

1. This is the two-year Roadmap for the years 2013 and 2014 of the International Association of Insurance Supervisors (IAIS). This roadmap contains the activities that the IAIS and more specifically its committees, subcommittees and working groups supported by its Secretariat have decided to undertake to fulfil the mission of the IAIS.

2. As an international standard setting and supervisory body the IAIS has adopted the following mission:

*To promote effective and globally consistent regulation and supervision of the insurance industry in order to develop and maintain fair, safe and stable insurance markets for the benefit and protection of policyholders, and to contribute to global financial stability.*

3. The IAIS is a strategy-focused organisation whereby all initiatives are guided by a five-year strategic plan articulating clearly the mission statement, high level goals, strategies and action plans set forth in the Strategic Plan and Financial Outlook 2011-2015<sup>1</sup>. These strategies are operationalised through the roadmap which sets out the planned activities for the next two years. Because the high-level goals, strategies and action plans cover a five year period, there may be additional activities planned in future years. The roadmap will be updated every year to ensure planned initiatives continue to align with the strategic plan.

4. The IAIS has identified the following five key areas of IAIS activity with high level goals for each of these:

### **Standard setting**

Promote effective and transparent supervision of insurance markets through global, sustainable and coherent supervisory principles, standards and guidance, while minimising opportunities for regulatory arbitrage.

### **Standard implementation**

Promote the development of fair, safe and stable insurance markets through the implementation of supervisory principles, standards and guidance, the assessment of their implementation, and cooperation among insurance supervisors.

### **Financial and insurance market stability**

Contribute to global financial stability and foster stable insurance markets for the protection of policyholders.

### **External interaction**

Optimise the achievement of IAIS objectives and achieve recognition as the thought leader for insurance supervision by engaging with and managing relationships with external bodies.

### **Effectiveness and efficiency**

Enhance and maintain effectiveness and efficiency of the IAIS.

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<sup>1</sup> [https://extranet.iaisweb.org/view/element\\_href.cfm?src=3/11782.pdf](https://extranet.iaisweb.org/view/element_href.cfm?src=3/11782.pdf)



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5. Throughout the two years covered by the Roadmap, there may be a need to change the timing of activities set out in this Roadmap and/or initiate additional activities to address emerging issues or changes in priorities. Any identified changes will require approval from both the parent committee and the Executive Committee.

6. The objectives of this *Roadmap for 2013 and 2014* are to:

- Ensure the planned activities over the next two years adequately address the high-level goals and action plans as agreed by the Executive Committee
- Provide a timetable for the activities for each Committee and working party to assist Members and Observers in following the progress of planned initiatives
- Identify coordination needs between Committees and working parties, and
- Form a basis for reporting of progress and achievements by the working parties to their parent committees and ultimately to the Executive Committee.

7. As part of the objective to apply stronger governing principles to working parties with greater top-down steering in order to make the IAIS more effective and efficient this Roadmap will constitute the basis for internal reporting on progress and performance in the implementation of activities.



## 2. Scope of the Roadmap

8. The IAIS is headed by an Executive Committee that is supported by three main committees as established under the IAIS By-Laws - the Technical Committee, the Implementation Committee and the Budget Committee. The Executive, Technical and Implementation Committees may establish under them working parties to accomplish their objectives. Annex A contains a chart of the IAIS organisational structure. Additionally, the By-laws establish the Audit Committee, which reports directly to the Executive Committee and delivers an annual report to the General Meeting.

9. This Roadmap is limited to operational activities meaning workstreams planned and carried out by subcommittees and by committees for those workstreams that have not been delegated to subcommittees and working parties. Working groups with responsibilities than other operational work such as budgeting, overview and monitoring (which applies to the Budget Committee, Audit Committee and Performance and Compensation Committee) are not included in this operational Roadmap.

10. The IAIS Supervisory Forum is also not included in this Roadmap because of the specific nature of its activities. Its overall objective is to strengthen the effectiveness of insurance supervision and to foster convergence of supervisory practices. In pursuing this objective, the Forum provides inputs to, and informs, IAIS activities related to standard setting, standard implementation and financial stability from a supervisory practice perspective.

The Supervisory Forum is mandated to exchange experiences of supervisory practice with a view to:

- 1) developing a horizontal perspective across supervisors on existing and potentially emerging trends and risk issues, and the supervisory responses and techniques that can be used in practice based on past experience;
- 2) providing a multilateral platform for supervisors to share ideas and receive feedback from other supervisors on the experience and methodologies applied in practice for the qualitative and quantitative supervision of large insurers and insurance groups; and
- 3) evaluating the potential impact on the large and/or more complex insurers and insurance groups of global macroeconomic and other scenarios.

In undertaking its work the Supervisory Forum coordinates in particular with the Technical Committee, ComFrame Oversight Group, Financial Stability Committee, and Implementation Committee, as appropriate.

In addition to providing input into the work of these committees and their working parties, it also discusses key supervisory topics and emerging risks and developments from the supervisory practice perspective, and provides input to the IAIS as appropriate. It also provides a forum for its members to exchange experiences on supervisory issues.

The specific nature of the Supervisory Forum's activities makes it difficult to be captured in a Roadmap.



### 3. Strategies and action plans

11. The Strategic Plan and Financial Outlook 2011-2015 contains the high-level goals, strategies and action plans that are developed to implement the mission of the IAIS. After the strategic review by ExCo in the first half of 2012 the strategies and action plans were revised (subject to approval by the General Meeting in October 2012). These are then operationalised in the two-year roadmaps. The 2011-2015 Strategies and Action Plans for the five key areas of IAIS activity are the following:

#### Standard setting

Strategy 1: Complete and update the comprehensive set of high-level principles-based supervisory material (Insurance Core Principles (ICP), standards, guidance).

Key area reference	Action plan
SS1.2	Develop further supervisory material in accordance with a workplan that is specific, comprehensive and timely

Strategy 2: Provide adequate IAIS standard-setting response to developments within industry structures, financial markets, business practices, and policyholder needs.

Key area reference	Action plan
SS2.1	Revise IAIS supervisory material (ICPs, standards and guidance) beyond 2011, including to reflect lessons learned from the financial crisis and to reflect, where appropriate, changes in industry structures, financial markets and business practices, as well as policyholders' needs or outcome of implementation exercises
SS2.2	Establish mechanisms to assess the impact of emerging issues from external bodies on IAIS standard-setting activities, and take relevant action

Strategy 3: Establish a common framework for the supervision of internationally active insurance groups (IAIG).

Key area reference	Action plan
SS3.1	Develop a Common Framework for the supervision of IAIGs that will provide parameters for assessing group structures and group business from a risk-management perspective; set out quantitative and qualitative requirements that are specific and focused but not rules-based; and cover the necessary areas of supervisory cooperation and coordination
SS3.2	Execute calibration and impact assessment
SS3.3	Ensure consistency with supervision of locally active insurance groups, where appropriate



## Standard implementation

Strategy 1: Enhance supervisors' knowledge and understanding of IAIS supervisory principles, standards and guidance.

Key area reference	Action plan
SI1.1	Provide learning opportunities (e.g. translate IAIS principles and other papers, organise seminars)

Strategy 2: Strengthen cooperation and exchange of information among supervisors.

Key area reference	Action plan
SI2.1	Promote, assess applications to and reinforce IAIS Multilateral Memorandum of Understanding (MMoU)
SI2.2	Foster supervisory cooperation and information exchange in practice
SI2.3	Strengthen implementation of supervisory colleges and crisis management

Strategy 3: Address the application of insurance supervisory standards in specific circumstances.

Key area reference	Action plan
SI3.1	Promote, in particular in emerging markets, the implementation of IAIS ICPs to foster inclusive insurance markets, takaful and other specific forms of insurance in support of the work of third-party organisations
SI3.2	Coordinate with the Access to Insurance Initiative, G20 initiatives and other initiatives that help to develop and maintain sound insurance markets

Strategy 4: Enhance observance and assessment of IAIS ICPs and standards.

Key area reference	Action plan
SI4.1	Provide appropriate training materials related to the supervisory material
SI4.2	Provide subject matter experts to assist with implementation efforts
SI4.3	Respond to deficiencies or inconsistencies identified in IAIS implementation efforts and draw conclusions on their implications for supervisory material
SI4.4	Develop assessment mechanisms including methodology and tools (e.g. on-line assessment system) that help assess observance including both legal aspects and supervisory practice
SI4.5	Carry out self-assessment of all ICPs
SI4.6	Conduct thematic peer reviews for all ICPs to further the implementation efforts of the IAIS
SI4.7	Provide or facilitate support and technical assistance to emerging markets, maximising partnerships with third-party organisations



## Financial stability

Strategy 1: Identify the role of insurance within the context of global financial stability

Key area reference	Action plan
FS1.1	Identify insurance supervisory concerns related to financial stability
FS1.2	Contribute a global insurance perspective to Financial Stability Board (FSB) discussions about potential systemic risks arising from the insurance sector and to FSB macroprudential surveillance considerations
FS1.3	Assess the exposure and/or contribution of the insurance sector to potential systemic risk and/or threats to financial stability
FS1.4	Assist members to develop suitable methodologies and policy measures to identify and deal with potentially systemically important insurers

Strategy 2: Promote macroprudential surveillance

Key area reference	Action plan
FS2.1	Build appropriate economic expertise within the IAIS and establish a network of external experts on macroprudential surveillance in insurance and other financial sectors
FS2.2	Develop a global framework for macroprudential surveillance for supervisors including recommendations for macro stress testing
FS2.3	Leverage information from and through close cooperation with other sources, (such as individual and regional supervisory groups and the IMF) about emerging macroeconomic and financial risks impacting on insurance

Strategy 3: Assess and mitigate risks and vulnerabilities both arising within the global insurance sector and originating from other sectors

Key area reference	Action plan
FS3.1	Develop and disseminate to supervisors periodic and timely analyses of emerging risks impacting the insurance sector in a macroprudential perspective
FS3.2	Develop measures for supervisors to mitigate macroprudential risks impacting the insurance sector as well as measures to mitigate potential systemic risk emanating from the insurance sector



## External interaction

Strategy 1: Raise awareness of insurance supervisors' views and improve the understanding of insurance business by relevant stakeholders, including policyholders, the media and other market participants.

Key area reference	Action plan
EI1.1	Establish a mechanism to identify and communicate effectively key IAIS messages and priorities, including the views and perspectives of insurance supervisors
EI1.2	Communicate effectively the commonalities and differences between insurance business and that of other financial sectors
EI1.3	Monitor industry developments and views and report to Members

Strategy 2: Represent effectively and efficiently insurance supervision in relevant international and cross-sectoral forums.

Key area reference	Action plan
EI2.1	Identify relevant bodies and agree on IAIS representation and procedures for prioritising and resourcing
EI2.2	Represent IAIS views effectively and efficiently on an on-going basis
EI2.3	Improve supervisory and general purpose financial reporting by insurers by influencing relevant international actuarial and accounting standards

Strategy 3: Manage relations with others to further the achievement of IAIS objectives.

Key area reference	Action plan
EI3.1	Proactively use synergies with partners that facilitate the achievement of IAIS goals
EI3.2	Use synergies and leverage on existing information sources in advancing IAIS work

Strategy 4: Promote consistency between insurance supervision and that in other financial sectors.

Key area reference	Action plan
EI4.1	Support initiatives that contribute to financial stability and cross-sectoral consistency
EI4.2	Through the Joint Forum and other standard setters develop and align principles, standards and guidance that affect cross-sectoral regulation and supervision, while at the same time safeguarding insurance specificities



## Effectiveness and efficiency

Strategy 1: Review the effectiveness and efficiency of IAIS strategic direction.

Key area reference	Action plan
EE1.1	Monitor the effectiveness and efficiency of the IAIS strategies and action plans, and arrange a review as necessary

Strategy 2: Review the effectiveness and efficiency of IAIS management and resource allocation.

Key area reference	Action plan
EE2.1	Monitor the organisational structure and modify as necessary to ensure that it: <ul style="list-style-type: none"> <li>- promotes effective strategic leadership and management of the IAIS</li> <li>- promotes effective, transparent and efficient decision making</li> <li>- optimises the use of regional structures and responds to regional issues</li> <li>- enables the IAIS to address urgent issues as they arise</li> <li>- promotes effective leadership of working parties</li> <li>- promotes effective working party structures and coordination between relevant workstreams</li> </ul>
EE2.2	Maintain and monitor effective and efficient work processes that <ul style="list-style-type: none"> <li>- ensure the timely delivery of papers and completion of projects</li> <li>- structure meetings to utilise IAIS time resources effectively and minimise travel costs</li> <li>- are appropriately documented in the organisational and operational procedures</li> </ul>
EE2.3	Monitor and modify as necessary the Secretariat structure and management, as well as quality and adequacy of resourcing, to ensure that these promote work effectiveness and efficiency

Strategy 3: Review the effectiveness and efficiency of the IAIS's involvement of Observers.

Key area reference	Action plan
EE3.1	Monitor and address as necessary the role of Observers to <ul style="list-style-type: none"> <li>- optimise use of their expertise to further the objectives of the IAIS</li> <li>- optimise the meaningful participation of Observers in IAIS activities</li> </ul>

Strategy 4: Ensure that structures and processes remain effective and efficient.

Key area reference	Action plan
EE4.1	Reinforce effectiveness of decisions through follow-up review of progress
EE4.2	Regularly review structures and processes, and modify these as necessary, to ensure that they remain effective and efficient



#### 4. Workplans per key area of activity

##### Standard Setting

##### **High-level goal**

*Promote effective and transparent supervision of insurance markets through global, sustainable and coherent supervisory principles, standards and guidance, while minimising opportunities for regulatory arbitrage.*

Technical Committee			
Key Area of Reference	Activity Name	Deliverable	Completion date
SS1, SS2 (FS 1.4)	<p>Update further the comprehensive set of high-level principles-based supervisory material (ICPs, standards and guidance) where and as needed.</p> <p>The Technical Committee will steer and monitor the coordination of further work on the Insurance Core Principles drawing in particular from findings of IMF/ World Bank FSAP assessments and the peer review processes undertaken by the Standards Observance Subcommittee. Areas that the Technical Committee determines need further development in relation to ICPs or the Glossary will be coordinated with the relevant Working Parties, as well as any further developments of the Glossary as needed.</p>	<ul style="list-style-type: none"> <li>– Review and revise ICPs 14 and 20 in light of developments occurring in IFRS as needed (AAISC)</li> <li>– Review ICP 22 in light of revised FATF Standards and Methodology (MCSC)</li> <li>– In cooperation with the FSC and MPSWG, a further review of ICP 24 and guidance on macroprudential surveillance may be necessary, following the development of a toolkit on macroprudential surveillance by MPSWG (TC)</li> <li>– Promote standards and</li> </ul>	<p>Contingent on IFRS timetable</p> <p>After FAFT revises its methodology</p> <p>As required</p> <p>in readiness</p>



		<ul style="list-style-type: none"> <li>principles for the effective operation of supervisory colleges (IGSC)</li> <li>– Guidance on financial conglomerates/cross-sectoral supervision (IGSC)</li> <li>– Issues paper on supervision of cross-border operations through branches (IGSC)</li> <li>– Review applicability of FSB Key Attributes of effective resolution regimes for insurers and make drafting proposals to ICPs and/or draft ComFrame where needed (IGSC)</li> <li>– Application paper on conduct of business supervision (MCSC)</li> <li>– Finalise application paper on AML/CFT (MCSC)</li> <li>– Issues paper on policyholder protection schemes (MCSC)</li> </ul>	<p>for FSB peer review on colleges in 2013 (see IGSC contribution to Roadmap) End 2013</p> <p>End 2013</p> <p>(by end of 2012) 2013</p> <p>2014</p> <p>After FAFT revises its methodology by October 2013 Oct 2013</p> <p>On-going</p>
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		<ul style="list-style-type: none"> <li>- Identify and report on the need for changes to or additional supervisory material related to financial crime (FCWG under MCSC)</li> <li>- Review of relevant ICPs as appropriate</li> </ul>	On-going
SS 2 (SS 2.1 SS 2.2)	Lessons learned from the crisis - Provide adequate IAIS standard-setting response to developments within industry structures, financial markets, business practices, and policyholder needs.	<ul style="list-style-type: none"> <li>- Issues paper on standards and guidance related to audit (AAISC)</li> <li>- Updated insurance captive paper (RSC)</li> <li>- Assessment of any implications of actuarial developments for insurance supervision (On-going) (SSC).</li> <li>- Reduced reliance on credit ratings by supervisors and by insurers (SSC)</li> <li>- Co-ordinate insurance input to Joint Forum workstreams as required</li> </ul>	<p>mid 2013</p> <p>2013</p> <p>On-going</p> <p>Follow up of report expected end 2012</p> <p>as needed</p>
SS3	<p><b>Establish a Common Framework for the Supervision of Internationally Active Insurance Groups (IAIG)</b></p> <p>Provide oversight and direction to the Subcommittees and Working Parties under Technical Committee for the development of ComFrame.</p> <p>ComFrame is IAIS' policy response to make group-wide supervision of internationally active insurance groups (IAIG) more robust and effective.</p> <p>ComFrame uses several key Modules which are further elaborated by corresponding Elements. This structure has been designed to allow ComFrame to compartmentalise the various pieces of work and develop them separately yet in a well-coordinated manner. Each element has been assigned to a Working Party or a dedicated drafting group for</p>	<ul style="list-style-type: none"> <li>- TC to further develop the draft ComFrame for early July 2013 invitation to comment</li> <li>- Provide invitation to comment on the draft ComFrame</li> <li>- Approval of comprehensive public report detailing the end</li> </ul>	<p>By June 2013</p> <p>Early July 2013</p> <p>December 2013</p>



	development. Technical Committee oversees the overall development and coordination of the project. ComFrame is being developed over a three year Development Phase running until end-2013. The draft ComFrame will be released for comment early July 2013. The Development Phase will be followed by an impact assessment phase.	of the Development Phase of ComFrame and the plan for the next phase – Beginning of impact assessment phase	2014
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Accounting and Auditing Issues Subcommittee			
Key Area Ref.	Activity Name	Deliverable	Date
SS 1.2	Review ICP 20 Public Disclosure as needed in light of developments in International Financial Reporting Standards (IFRS) (contingent activity). Objective is to ensure consistency between IFRS and ICP 20 to the extent possible.	<ul style="list-style-type: none"> <li>Analysis of IFRS disclosure developments, mainly in Insurance Contracts project</li> <li>Comments to IASB if required</li> <li>Adjustments to ICP 20</li> </ul>	Depends on IASB
	Review ICP 14 Valuation as needed in light of developments occurring in International Financial Reporting Standards (IFRS) (contingent activity). Objective is to ensure consistency between IFRS and ICP 14 to the extent possible.	<ul style="list-style-type: none"> <li>Analyse IFRS Insurance Contracts project developments and compare to ICP 14</li> <li>Ensure consistency between IFRS and ICP 14 as far as possible by providing comments to the IASB and also considering adjustments to ICP 14. It is likely that changes to guidance and development of further standards will be warranted.</li> </ul>	Depends on IASB
SS2.1	Standards and Guidance related to Auditing	<ul style="list-style-type: none"> <li>Draft Analysis Paper</li> </ul>	<ul style="list-style-type: none"> <li>Jan 2013</li> </ul>



	<p>Determine appropriate standard setting material for auditing issues. Develop standards and guidance regarding:</p> <ul style="list-style-type: none"> <li>– the relationship between the auditor and the insurer (already covered to some extent in ICP 7)</li> <li>– relationship between auditor and actuary (Issues paper already published)</li> <li>– relationship between auditor and supervisor (as above – issues paper covered this)</li> <li>– expectations with regard to audit of supervisory reporting (ICP 9 related)</li> <li>– need to involve auditor in valuation process (ICP 14 related)</li> <li>– expectations of auditors re publicly disclosed information including audit of financial statements (ICP 20 related)</li> </ul> <p>Objective is to develop credible standards that improve the role that external audits play in providing information to insurance supervisors.</p>	<ul style="list-style-type: none"> <li>· Paper to Technical Committee</li> <li>· Consultation</li> <li>· ExCo Approval</li> <li>· Standards development in 2014,</li> </ul>	<ul style="list-style-type: none"> <li>· June 2013</li> <li>· Summer 2013</li> <li>· Oct 2013</li> <li>· June 2014</li> </ul>
SS3	<p>Development of ComFrame Modules for the supervision of internationally active insurance groups</p> <p>AAISC specific ComFrame Objectives – develop policy standards, parameters and specifications for:</p> <ul style="list-style-type: none"> <li>· Element on Valuation</li> <li>· Element on Reporting and Disclosure</li> </ul>	Refer to ComFrame planning document for full schedule of deliverables and timelines	
SI4	<p>Training material</p> <p>Develop teaching notes on relevant ICPs in coordination with the Education Subcommittee (ESC)</p> <p>Objective is to ensure that the main aspects of all supervisory materials are communicated in a consistent manner to a wide audience in the supervisory community.</p>	Teaching Notes	Tentatively by end 2013
SI4	<p>Provide expert input to Standards Observance Subcommittee on self-assessments of ICPs 14 and 20</p> <p>Objective is to assess implementation and observance of ICPs 14 and 20</p>	Inputs into and review of self-assessment questionnaires in 2014. Self-assessment will take place in 2015	
EI1.2	<p>Provide on-going input to the development of projects relevant to insurance supervisors, in particular the IASB's Insurance Contracts and Financial Instruments projects</p> <p>Objective is to provide IAIS views on development of standards relevant to insurance supervisors</p>	<p>IAIS comments on Insurance Contracts draft standard by IASB defined due date</p> <p>IAIS comments on other draft standards of interest to insurance supervisors as</p>	



		required	
E11	Attendance IFRS Advisory Council meetings Objective is to Provide IAIS views on IASB workplan and approach to key projects	Provide IAIS views on IASB workplan and approach to key projects	
E12.2	International Auditing and Assurance Standards Board (IAASB) projects Provide on-going input to the development of auditing standard setting projects relevant to insurance supervisors <ul style="list-style-type: none"> <li>· Monitor and analyse work of IAASB to determine whether input is needed from IAIS</li> <li>· Develop comment letters on auditing standard setting projects relevant to insurance supervisors</li> <li>· Attend at two IAASB Consultative Advisory Group meetings per year</li> </ul>	Response to consultation papers	
E12.2	International Ethics Standards Board for Accountants (IESBA) <ul style="list-style-type: none"> <li>· Monitor and analyse work of IESBA to determine whether input is needed from IAIS</li> <li>· Develop comment letters on ethics standard setting projects relevant to insurance supervisors</li> <li>· Attendance at two IESBA Consultative Advisory Group meetings per year</li> </ul>	Response to consultation papers	
E12.2	Monitoring Group Monitoring Group ensures that the public interest is served in the process for setting auditing and accounting ethics standards. The BCBS, IOSCO, IAIS, FSB and IFIAR are members. Provide on-going input to the oversight of the International Federation of Accountants (IFAC) standard setting boards (IAASB and IESBA)	<ul style="list-style-type: none"> <li>· Attend 3 to 6 Monitoring Group meetings per year</li> <li>· Provide IAIS input to the Monitoring Group</li> </ul>	
E12.2	International Forum of Independent Audit Regulators (IFIAR) The IAIS is an observer of IFIAR and observes 2 IFIAR plenary meetings per year	<ul style="list-style-type: none"> <li>· Provide IAIS views on issues of interest to insurance supervisors raised by IFIAR</li> <li>· Keep AAISC informed of developments in audit regulation</li> </ul>	



Governance and Compliance Subcommittee			
Key Area Ref.	Activity Name	Deliverable	Date
SS2.1	<p>Undertake scoping exercises and develop Issues Papers on topical governance related matters</p> <p>The GCS will undertake a scoping exercise to ascertain what additional material needs to be developed to address emerging issues relating to governance, such as the Risk Officer function and the use of the centralised and decentralised models of governance, and their impact on the current supervisory material. Following the scoping exercise, one or more issues papers covering the relevant areas could be developed. This exercise will also contribute to the development of the ComFrame material on governance.</p>	Scoping Exercise and Possible Issues papers on the Risk Officer function and on centralised and decentralised models of governance.	End 2014
SS3	<p>Development of ComFrame Modules for supervision of internationally active insurance groups</p> <p>Objectives: Develop policy standards, parameters and specifications for</p> <ol style="list-style-type: none"> <li>a. Module 2: Governance and ERM</li> <li>b. Input to Module 1: Scope of ComFrame</li> </ol>	Refer ComFrame planning document for full schedule of deliverables and timelines	
SI4	<p>Provide expert input to Standards Observance Subcommittee on self-assessments and peer reviews of Governance related ICPs (ICP 4, 5, 7 and 8).</p> <p>Further to the IAIS Roadmap and the FSB paper on <i>Intensity and Effectiveness of SIFI Supervision</i>, the Standards Observance Subcommittee will be conducting assessments and peer reviews on the following topics later this year:</p> <ul style="list-style-type: none"> <li>• ICP 4: Licensing</li> <li>• ICP 5: Suitability of Persons</li> <li>• ICP 7: Corporate Governance</li> <li>• ICP 8: Risk Management and Internal Controls</li> </ul> <p>GCS members will participate in a <i>Thematic Expert Review Team</i> to assist the Standards Observance Subcommittee in reviewing assessment questionnaires and peer reviews on the assessment topic of "Risk Governance".</p>	<p>Input into and review of self-assessment questionnaire</p> <p>Review of self-assessments and peer review report</p>	<p>By late 2012</p> <p>By mid-2013</p>



SI4.1	<p>Training material</p> <p>Develop teaching notes on relevant and other training material as appropriate to assist with implementation efforts, in coordination with the Education Subcommittee.</p> <p>Draft material that can be used for training sessions on implementation of the governance related ICP's</p>	<p>Draft training material and teaching notes that can be used for training sessions on implementation of ICP 4, 5, 7 and 8</p>	<p>Tentatively by end 2013</p>
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Insurance Groups and Cross-Sectoral Issues Subcommittee			
Key Area Ref.	Activity Name	Deliverable	Date
SS3	<p>Development of ComFrame Modules for supervision of internationally active insurance groups</p> <p>Objective: Module 1: Identification of IAIG Module 3: Supervisory process</p>	Refer ComFrame planning document for full schedule of deliverables and timelines	timetable
SS1.3	Financial Conglomerates/Cross-Sectoral guidance	Ensure alignment of IAIS Principles, standards and guidance on Financial Conglomerates and supervision on cross-sectoral basis with that of the Joint Forum.	End 2013
SI2.2	<p>Supervisory Colleges</p> <p>Promote the efficient operation of supervisory colleges.</p> <p>Ensure appropriate exchange of information in and around supervisory colleges</p> <p>Supervisory colleges from insurance perspective meet requirements of the proposed FSB 2013 peer review process</p>	<p>Roundtable 2012</p> <p>Joint session IGSC/SCSC</p>	Varying
SS1.3	<p>Issues Paper on Supervision of Cross-border operations through Branches</p> <p>Identify issues from the supervision of branches</p>		End 2013
SS1.3	Applicability of FSB Key Attributes of effective resolution regimes for financial institutions on sector specific basis (Insurance)	Key Attributes for resolution of insurers are identified. Changes to ICP's where appropriate are proposed	Mid 2013
SS2.6	<p>Joint Forum</p> <p>Coordinate insurance input into the Joint Forum workstreams through IAIS</p>		Ongoing



	representatives. Coordinate approval of mandates of new workstreams and final Joint Forum reports/papers		
EI2.1	Represent insurance supervision in relevant international and cross-sectoral forums	Promote interests of the IAIS in international and cross-sector forums	Ongoing
SI1.1	Training material Develop teaching notes on relevant ICPs in coordination with the Education Subcommittee (ESC). Objective is to ensure that the main aspects of all supervisory materials are communicated in a consistent manner to a wide audience in the supervisory community.	Teaching Notes	Tentatively by end 2013
SI1.1	Information sessions/Outreach programmes	Speaking/presenting in information sessions/outreach programs	Ongoing

<b>Market Conduct Subcommittee</b>			
<b>Key Area Ref.</b>	<b>Activity Name</b>	<b>Deliverable</b>	<b>Date</b>
SS1.2; SS2.2	Finalise Application Paper on AML/CFT Objective is to develop further supervisory material; respond to developments in external bodies	Revision of Guidance Paper on AML/CFT as an Application Paper, taking into account the revision of the FATF Standards and Methodology.	October 2013
SS1.2; SS2.2	Review/revise ICP 22 in light of revised FATF Standards and Methodology Objective is to develop further supervisory material; respond to developments in external bodies	Potential revision of ICP 21, taking into account the revision of the FATF Standards and Methodology.	June 2013
SS1.2	Supervisory approaches to conduct of business (MCSC) Application Paper on approaches to conduct of business supervision Objective is to provide help to insurance supervisors on supervisory approaches and tools to meet the objectives	Application Paper	June 2014
SS2.1	Consideration of conduct of business trends and issues, including lessons learned from financial crisis Objective is to provide help to insurance supervisors on supervisory approaches and	Identify and report on the need for changes to or additional supervisory	On-going as need may arise



	tools to meet the objectives	material related to conduct of business	
SS2.1	Financial crime trends & issues (Financial Crime Working Group/former IFWG) Consideration of trends and issues in financial crime, including lessons learned from financial crisis. Anti-bribery and corruption (ABC) has been identified as an emerging area of focus. Objective is to provide help to insurance supervisors on supervisory approaches and tools to meet the objectives	Identify and report on the need for changes to or additional supervisory material related to financial crime. Monitor developments in anti-bribery and corruption and work on an issues paper	On-going as need may arise
SS3	Issues Paper on policyholder protection schemes Objective is to provide IAIS supporting material on this subject in view of ComFrame standards in this area	Issues Paper	October 2013
SI4.1	Training material Develop teaching notes on relevant ICPs in coordination with the Education Subcommittee (ESC). Objective is to ensure that the main aspects of all supervisory materials are communicated in a consistent manner to a wide audience in the supervisory community.	Teaching Notes	Tentatively by end 2013
SI4.2	Self-assessment and peer review (MCSC & FCWG) Provide subject matter expertise to Standards Observance Subcommittee as relevant	Input into preparation of questionnaires for self-assessment and peer review.	Timing according to SOS schedule: 2013: questionnaires 2014: surveys
SI4.3	Implementation support re conduct of business and financial crime (MCSC & FCWG) Respond to deficiencies or inconsistencies identified through implementation initiatives	Amendments to supervisory material, or additional material.	As need may be
EI2.1	Financial awareness/education (MCSC) Consumer education has been identified as a subject warranting more attention (e.g. by G20 at November 2010 summit). To monitor developments and consider the insurance supervisor's role in this area, and make proposals for IAIS output in this area as necessary. Objective is to improve the understanding of insurance by relevant stakeholders, in particular consumers	Potentially an issues paper if considered necessary/useful	TBD if a need is identified
EI3.1 (and	Synergies with international bodies (MCSC & FCWG)	Participate in OECD Task	



EI2.2 & EI4.1)	Monitor On-going developments in consumer protection and financial crime in international bodies (in particular activities at OECD, FATF); participate in OECD Task Force on Financial Consumer Protection; represent IAIS as Observer at FATF Objective is to monitor; participate in work, as necessary; review and provide input from an IAIS perspective where relevant.	Force as necessary through 2014 Provide input/comments to other organisations as necessary, based on review and monitoring activity Communicate developments within IAIS as appropriate	
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Reinsurance & Other Forms of Risk Transfer Subcommittee			
Key Area Ref.	Activity Name	Deliverable	Date
FS 2.2 / 2.3	Monitoring and data analysis: resilience and stability of the reinsurance market Analysis and in-depth understanding of specific pressure for the reinsurance market in order to identify potential sources of instability, including the consequences of natural catastrophes under already stressed conditions, i.e. financial crisis	Contributions to the FSC/MPSWG work and other relevant parties as necessary	On-going
FS 2.2 / 2.3	Reinsurance and other forms of risk transfer related contributions, including on stress from catastrophes, cat bonds, ILS, credit risk transfer between reinsurers and banks, (re)insurance captive market developments and specific regional developments	Text for the IAIS Global Insurance Market Report (GIMAR)	Two GIMAR publications per year
FS 2.2 / 2.3	Stress testing considerations (MPSWG lead)	Reinsurance (market) related text contributions	2013
FS 2.2 / 2.3	Toolbox (MPSWG lead)	Reinsurance (market) related text contributions	2014
SS 1.2	Insurance captive application paper	Application paper	2014
SS 1.2	Other ICP monitoring	Review of relevant ICPs (as appropriate)	On-going
SS 3	ComFrame	Refer ComFrame planning document for full schedule	



	Specific Objective Group internal risk transfer (ERM) in cooperation with Solvency SC	of deliverables and timelines	
SI 4.1	Training material on ICP13	Training material	Tentatively by end 2013
SI 4.1	Provide contributions to general education regarding reinsurance and tailored support / material for jurisdictions that want to further develop the regulatory / supervisory system for their reinsurance market	Information sessions / outreach programmes / tailored and reinsurance specific support for individual jurisdictions (as requested)	On-going (plus specific requests for 2013)
EI 2.2	Other reactive work (not currently planned) - e.g. FSB, FSC, MPSWG, TC assignments etc.	Responsive actions	On-going
EI 3.1	Synergies with other bodies, including but not restricted to implications and measures with respect to natural catastrophes	Coordination and cooperation	On-going

<b>Solvency &amp; Actuarial Issues Subcommittee (SSC)</b>			
<b>Key Area Ref.</b>	<b>Activity Name</b>	<b>Deliverable</b>	<b>Date</b>
SS 1.2	Review ICP 14 Valuation as needed in light of developments occurring in International Financial Reporting Standards (IFRS) (contingent activity). Objective is to ensure consistency between IFRS and ICP 14 to the extent possible.	It is likely that changes to guidance and development of further standards will be warranted	Depends on IASB
SS 1.2	Other ICP monitoring	Review of relevant ICPs (as appropriate)	on going
SS 2.1	Reduced reliance on Credit Rating Agencies (CRAs)	Follow up of report due at end of year	Mid 2013
SS 2.2	Actuarial developments	Review of relevant implications in insurance and develop supervisory material	on going



Solvency & Actuarial Issues Subcommittee (SSC)			
Key Area Ref.	Activity Name	Deliverable	Date
SS 3	ComFrame SSC Specific Objectives: Develop policy standards, parameters and specifications for Module 2 <ul style="list-style-type: none"> <li>• ERM</li> <li>• Liabilities/technical provisions and assets/investments</li> <li>• Group Capital Adequacy Assessment</li> </ul>	Refer ComFrame planning document for full schedule of deliverables and timelines	
SI 4.1	Training material Develop teaching notes on relevant ICPs in coordination with the Education Subcommittee (ESC). Objective is to ensure that the main aspects of all supervisory materials are communicated in a consistent manner to a wide audience in the supervisory community.	Teaching Notes	Tentatively by end 2013

Pension Coordination Group			
Key Area Ref.	Activity Name	Deliverable	Date
E11.2	Co-organise a seminar with the IOPS in the area of mutual interests Objective is strengthen the IAIS-IOPS cooperation framework and promote consistency of principles and standards on pension regulation and supervision	A joint seminar	December 2014
E11.2	Implementation of the IAIS strategy regarding pension supervision <ul style="list-style-type: none"> <li>- The IAIS working parties alert the PCG to any issues relevant for pension supervisors that may arise during the course of their work and ask for the PCG comments.</li> <li>- The PCG informs working parties of any developments within the IOPS, the EIOPA and the OECD that may have an impact on their work.</li> <li>- The PCG endeavours to arrange to receive presentations from representatives of other international organisations at each of its meetings in order to obtain the latest information and updates on developments etc.</li> </ul> Objective is to facilitate the flow of information on pension related workstreams and exchange inputs as appropriate to improve the understanding of pension by relevant	Exchange of information and inputs with regard to pension supervision among the PCG, the IAIS working parties and international bodies (the IOPS and the OECD etc.)	On-going as needs arise



	stakeholders		
EI4.1	<p>Collaborative projects with the IOPS</p> <p>Identify topics of mutual interests and consider the need for a joint project subject to the agreement of the Technical Committee and the Executive Committee</p> <p>Objective is to strengthen cooperation and promote information exchanges with the IOPS through collaborative projects</p>	Strengthen cooperation and promote information exchanges with the IOPS through collaborative projects	December 2015 (propose projects by Dec 2013)
EI4.2	<p>Monitor potential areas of overlapping work, check the consistency of the IOPS/the OECD principles, standards and good practices on pension regulation and supervision with IAIS principles, standards and guidance papers, and provide comments to the IOPS/the OECD as relevant</p> <p>Objective is to provide suggestions/comments to address any inconsistency uncovered between the regulation/supervision of the IAIS and those of the IOPS/the OECD related to pensions</p>	Inputs into the IOPS/the OECD principles, standards and good practices on pension regulation and supervision	As needs arise
EI4.3	<p>Cooperate with the IOPS/the OECD on pension regulation and supervision through the IAIS representatives to facilitate understanding of potential overlaps and coordinate insurance inputs into the IOPS/the OECD workstreams</p> <p>Objective is to Exchange pension issues and updates within and out of the IAIS and reflect them in workstreams and planning</p>	Inputs into the workstreams of the IOPS and the OECD on pension regulation and supervision	



## Standard Implementation

### **High-level goal**

*Promote the development of fair, safe and stable insurance markets through the implementation of supervisory principles, standards and guidance, the assessment of their implementation, and cooperation among insurance supervisors.*

<b>Implementation Committee</b>			
<i>The workstreams in this table are carried out by the Implementation Committee itself and not delegated to one of its working parties</i>			
<b>Key Area of Reference</b>	<b>Activity Name</b>	<b>Deliverable</b>	<b>Completion date</b>
EE 2.1 EE 2.2 EE 4.1 EE 4.2	<p><b><i>Provide strategic oversight and direction to the subcommittees under the Implementation Committee:</i></b></p> <p>The IC will steer, monitor and approve the activities and the coordination of further work mandated by its subcommittees, namely the:</p> <ul style="list-style-type: none"> <li>- Education Subcommittee</li> <li>- Supervisory Cooperation Subcommittee</li> <li>- Standards Observance Subcommittee</li> <li>- Financial Inclusion Subcommittee</li> </ul>	<p>The IC is a key area of focus for IAIS for developing sound insurance regulatory regimes including emerging markets.</p> <p>The IC will monitor and approve important deliverables of the four subcommittees and report to the Executive Committee seek further approval for activities as needed.</p> <p>Decisions and discussions are held at each of the IAIS Committee meetings where key IC issues and decisions are debated and</p>	On-going



		approved. The focus of the activities is to increase awareness and implementation of the IAIS Insurance Core Principles and to increase supervisory capacity and build better regulatory convergence among its members.	
EI 3.1 EI 3.2	<p><b><i>Manage relations and coordination of relevant workstreams from international bodies: FSB, G20, World Bank/CGAP, IMF and other third parties, to further implementation objectives</i></b></p> <p>Coordination with the Financial Stability Board, G20, World Bank/Consultative Group to Assist the Poor, International Monetary Fund and other third parties on implementation matters related to emerging <u>and</u> developed economies is expected to continue to ensure synergies and to leverage on existing information sources.</p> <p>The new Financial Inclusion Subcommittee is expected to take a leading role in improving access to inclusive insurance markets and reducing barriers to financial inclusion.</p>	<p>Report to IC Members re: ways to foster greater implementation through cooperation and information exchange and provide necessary IAIS input to the international workstreams.</p> <p>Report on Emerging Markets and Developing Economies Task Force</p> <p>Report on developments re: FSB's Standing Committee on Standards Implementation</p> <p>Report on commitments made to G20 Leaders on financial inclusion</p>	On-going and IC meetings
SI 4.3 (Ref SS 2.1)	<p><b><i>Coordinate with IAIS Technical Committee and its Working Parties</i></b></p> <p>Through standard-implementation activities, effective coordination on joint projects (supervisory colleges, teaching notes, self-assessment and peer review) are important. In addition, a need may be identified through the implementation projects for recommending revisions to the supervisory material. This would be closely coordinated with Technical Committee and its working parties.</p>	<p>Report to IC Members re: ways to:</p> <p>Cooperate and coordinate with the Technical Committee and its Working Parties on ways</p>	On-going and IC meetings



		to foster greater cooperation, provide and receive necessary IAIS input to the workstreams of the Technical Committee.	
EE2.1	<p><b><i>Provide strategic oversight and direction to the IAIS Regional Coordinators</i></b></p> <p>Promote the following activities through regional coordination: 1) training, 2) translation activities, 3) ICP self-assessment, 4) MMoU and 5) Recruitment of new IAIS members and observers</p> <p>Enhance awareness and implementation of the IAIS ICPs through:</p> <ul style="list-style-type: none"> <li>▪ Coordination of Regional training and improving cooperation among insurance supervisors in the regions</li> <li>▪ Improving coordination with other jurisdictions in the region and also with significant regional organisations (e.g. ASSAL, AFIRC)</li> <li>▪ Reporting on important regional issues as required</li> </ul>	Periodic regional coordinator's report that depicts the status of the regional coordination in the above listed activities (on a quarterly basis)	On-going and IC meetings
EI3.1 / EI 3.2	<b><i>Develop a joint programme with the ADB (Asian Development Bank) to promote IAIS implementation activities</i></b>	Joint programme Implementation of the programme beginning in 2014.	Mid 2013
EI3.1 / EI3.2	<b><i>Cultivate joint programmes with other partners to promote IAIS implementation activities</i></b>	Agreement of joint programmes with other partners as applicable	Initiation: beginning of 2013 Implementation: 2014 - to confirmed



<b>Education Subcommittee</b>			
<b>Key Area of Reference</b>	<b>Activity Name</b>	<b>Deliverable</b>	<b>Completion date</b>
SI1.1	Survey on education needs	Conduct comprehensive survey by November 2012 Analyse and report to Implementation Committee by October 2013	October 2013
SI1.1 and 1.2	Catalyst Role (Assessor, Centraliser and Promoter/Facilitator)	Develop Catalyst Role workplan by October 2012 Develop Catalyst Role report by October 2013 (including reporting it to Implementation Committee and ExCo)	October 2013 (Catalyst Role report)
SI1.1	Holding of Induction Seminar	The pilot induction seminar to be held by April 2014 Report the result to Implementation Committee in June 2014 After assessment, it will be held annually On-going basis	April 2014
SI1.1 and 4.1	Coordination with FSI Connect and Core Curriculum	Negotiation and discussion is being held, and specific deliverable date is not available. (On-going) Consider updating the Core Curriculum. Report to Implementation Committee when the details are crystallised.	On-going
SI1.1 and 4.1	Existing FSI Coordination	Provide input and review to the FSI Connect insurance modules	On-going



		development (on-going) Promote the jointly organised regional seminars via IAIS website and Newsletter (monthly)	
SI1.1 and 1.2	Development of Supervisory Guide	First draft of Supervisory Guide in October 2014 (Development of Supervisory Guide will continue to take place into 2015 and will be reported to Implementation Committee later)	
SI1.1 and 4.1	Coordination of the Teaching Notes	Guidance for Teaching Notes to be revised by October 2012 Report the intermediary status on Teaching Notes development to Implementation Committee in October 2013 Teaching Notes (for the ICPs) to be developed by December 2013	
SI1.1 and 4.1	Development of the Teaching Notes	Teaching Notes (for the ICPs)	August 2013 (Assessment)
SI1.1	Organisation and approval of seminars	Up to 14 regional seminars and a global seminar per year (On-going) Report to Implementation Committee once the seminar takes place	October 2014 (first draft)
SI1.1	Coordination of Information Sessions/ Outreach programmes	Information Sessions/ outreach programmes are	December 2013



		held on requested-basis (On-going) Report to Implementation Committee once the information sessions/outreach programmes takes place	
SI1.1	Information Sessions/ Outreach programmes	Information Sessions/ outreach programmes are held on requested-basis (On-going)	December 2013
SI1.1	Coordination of the translation of IAIS papers	Translation of 20 prioritised modules of IAIS Core Curriculum into Arabic by June 2013 Report on the progress to Implementation Committee in June 2013	On-going
SI1.2	Provide other support and technical assistance to emerging markets	Refer to the Roadmap on "Centralisation of Information" Refer to the Roadmap on "Supervisory Guide" Further planning will be done On-going basis as part of "Catalyst Role"	On-going



Financial Inclusion			
Key Area Ref.	Activity Name	Deliverable	Date
SS2.1	<p>Spin-off Application paper on financial inclusion considering:</p> <ul style="list-style-type: none"> <li>- adequate follow-up of GPFI / CGAP White Paper;</li> <li>- additional guidance on proportionality in practice;</li> <li>- specific issues such as health insurance, index linked insurance, supervisory reporting.</li> </ul> <p>Objective: determine spin-off and follow up that expand on the guidance provided to supervisors and determine which specific issues need to be addresses</p>	Paper with analysis and recommendations	1 July 2013
SI3.1 / SI3.2 / SI4.1 / SI 4.4 / EI3.1	<p>Engagement with A2ii to develop training materials and increase awareness about access issues, including:</p> <ul style="list-style-type: none"> <li>a. The development of a self-assessment / peer review tool for the Application paper (Toolkit III) (in cooperation with the SOSc);</li> <li>b. The development of training materials, including a core curriculum for Microinsurance.</li> </ul> <p>Objective: Leverage A2ii support provided by its sponsors and funders to develop outputs in the four A2ii activity areas</p>	<ul style="list-style-type: none"> <li>a. Toolkit III: report (in accordance with SOSc workplan)</li> <li>b. Core Curriculum (in accordance with A2ii workplan)</li> </ul>	<ul style="list-style-type: none"> <li>a. June 2013</li> <li>b. TBC</li> </ul>
SI4.3 / SS2.1	<p>Development of an issues paper on market conduct, distribution issues and consumer protection in inclusive insurance markets taking into account innovations and use of banks as agents</p> <p>Objective: Identify issues on market conduct, distribution issues and consumer protection relating to financial inclusion as basis for further guidance</p>	Issues paper on market conduct, distribution and consumer protection in inclusive insurance markets	July 2014
SS 1.2	<p>Development of an Application paper on the use of MCCOs in inclusive insurance markets in compliance with applicable ICPs</p> <p>Objective: development of application material supporting the new ICPs and providing details regarding how to comply with or implement the relevant ICPs with respect to MCCOs in an inclusive insurance market. As well as follow-up on the Issues paper on MCCOs.</p>	Application paper on the use of MCCOs in inclusive insurance markets	December 2014
FS1.1 / SI4.3	<p>Deepening the understanding of the risks of financial exclusion to financial stability and loss of confidence resulting from a widespread failure and to deepen the understanding of changing risks and benefits of financial inclusion</p> <p>Objective: follow-up on White paper; identification of risks for consideration of a supervisory response</p>	Proposals for further approaches on increased understanding	December 2013



SI3.1 / EI3.2	<p>Engagement with the IFSB to determine by which means the implementation of supervisory material in takaful could be promoted  Objective: develop policy on IAIS involvement in Takaful and establishing a good relationship with the IFSB</p>	Note with proposals on IAIS policy on Takaful involvement and possible activities	1 October 2013
EI3.1 / EI3.2	<p>Keeping oversight and monitoring the activities of the A2ii and of the IAIS-MIN JWG from a strategic perspective, including:</p> <ul style="list-style-type: none"> <li>- Participation in the Governing Board and Advisory Committee of the A2II;</li> <li>- The development of Toolkit IV on “Implementing diagnostic recommendations through an in-country stakeholder process”;</li> <li>- The development of tools for country-level implementation of IAIS supervisory material;</li> <li>- Participate in events (as speaker .....).</li> </ul> <p>Objective: maintain strategic oversight of activities to optimise IAIS implementation objectives</p>		On-going
EI3.1 / EI3.2	<p>Participation in relevant meetings of the IAIS-MIN JWG, CGAP, GPFI and other Standard Setting Bodies relating to financial inclusion, including:</p> <ul style="list-style-type: none"> <li>- Sharing lessons learned for example on formalisation of informal providers (as indicated in the White paper);</li> <li>- The GPFI study exploring linkages among financial inclusion, stability, integrity and protection, termed the "ISIP Project".</li> </ul> <p>Objective: arrange promotion of IAIS views and establishing a good relationship with the counterparties</p>		On-going



Standards Observance Subcommittee			
Key Area Ref.	Activity Name	Deliverable	Completion date
SI 4.3 SI 4.4 SI 4.5 SI 4.6	<b>2013: Conduct Self-assessment and Peer Review on Thematic topic of Risk Governance</b> ➤ ICP 4: Licensing ➤ ICP 5: Suitability of Persons ➤ ICP 7: Corporate Governance ➤ ICP 8: Risk Management and Internal Controls  Objective is to: <ul style="list-style-type: none"> <li>▪ carry out assessments and peer reviews of the above-noted ICPs,</li> <li>▪ ensure a healthy member participation in the IAIS self-assessments and peer reviews so as to contribute to enhanced observance of the related IAIS Insurance Core Principles and promote greater convergence of international standards;</li> <li>▪ feedback to other working parties on any deficiencies or inconsistencies identified in the IAIS supervisory material; and</li> <li>▪ report aggregate findings that can show regional trends which are critical for planning regional training and other technical assistance.</li> </ul>	Finalise FSB jurisdictions individual assessment reports	June 2013
		Finalise non-FSB jurisdictions individual assessment reports	September 2013
		Draft Aggregate report	Oct 2013
SI 4.3 SI 4.4 SI 4.5 SI 4.6	<b>2013: Conduct Self-assessment and Peer Review on Thematic topic of Financial Inclusion</b> (in coordination with Access to Insurance Initiative)	Finalise assessment reports for all participating jurisdictions	June 2013
		Draft Aggregate report	October 2013
SI 4.3 SI 4.4 SI 4.5 SI 4.6	<b>2014: Conduct Self-assessment and Peer Review on Thematic topics: Supervisory Measures</b> ➤ ICP 6: Changes in Control and Portfolio Transfers ➤ ICP 9: Supervisory Review and Reporting ➤ ICP 10: Preventive and Corrective Measures ➤ ICP 11: Enforcement	Finalise FSB jurisdictions individual assessment reports	June 2014
		Finalise non-FSB jurisdictions individual	September 2014



	<p>➤ ICP 12: Winding –up and Exit from Market</p> <p><b>Market Conduct</b></p> <p>➤ ICP 18: Intermediaries</p> <p>➤ ICP 19: Conduct of Business</p> <p>Objective is to:</p> <ul style="list-style-type: none"> <li>▪ carry out assessments and peer reviews of the above-noted ICPs,</li> <li>▪ ensure a healthy member participation in the IAIS self-assessments and peer reviews so as to contribute to enhanced observance of the related IAIS Insurance Core Principles and promote greater convergence of international standards;</li> <li>▪ feedback to other working parties on any deficiencies or inconsistencies identified in the IAIS supervisory material; and</li> <li>▪ report aggregate findings that can show regional trends which are critical for planning regional training and other technical assistance.</li> </ul>	assessment reports	
SI 4.4	<p><b>Prepare Handbook for IAIS Assessment and Peer Reviews</b></p> <p>Objective is to document the IAIS self-assessment and peer review process, to ensure consistency and effectiveness for greater efficiency and transparency. Where needed, improvements can be made as new experiences and learning emerge going forward.</p>	Draft Aggregate Report on Supervisory Measures and Market Conduct	October 2014
		Finalise Handbook	June 2014



Supervisory Cooperation			
Key Area Ref.	Activity Name	Deliverable	Completion date
SI 2.1	MMoU Promotion and Accession. Objective is to substantially increase the number of IAIS Members applying to the MMoU and becoming signatories.	2013: 8 new signatories 2014: 8 new signatories	End of 2013 End of 2014
SI 2.1	MMoU & Information Exchange Evaluation. Objective is to monitor exchange of information under and outside the MMoU.	Draft report survey	July 2013
SI 2.2	Guidance <sup>2</sup> on effective information exchange. Objective is to provide guidance to insurance supervisors on effective information exchange and confidentiality. This will include establishing templates for information requests for developing countries. Cooperation / consultation with: World Bank, IGSC and FISC.	Guidance / Application paper	October 2013
SI 1.2	Application paper on Supervisory Colleges. Objective is to improve the establishment and functioning of supervisory colleges Participation of IGSC members in the drafting group is essential.	Application paper	End 2014
SI 2.3	Expansion of IROSC. Objective of this work stream is to canvass the usefulness and need for further development of IROSC with a view, if appropriate, to enhance the IROSC.	Feasibility report	August 2013
SI 4.5 / SI 4.6	Follow-up self-assessment and peer review on supervisory cooperation and information exchange. Objective of this work stream is to monitor progress in addressing the recommendations for improvement in the report. To be undertaken in cooperation with the SOSC.	Report	June 2014

<sup>2</sup> Guidance is strictly speaking supervisory material and part of the standard setting arm of the IAIS. On substance the issue of information exchange and confidentiality would fall in the remit of the SCS. Need to further discuss whether an Application paper might be a better format for the guidance.



## Financial and Insurance Market Stability

### High-level goal

Contribute to global financial stability and foster stable insurance markets for the protection of policyholders.

Financial Stability Committee			
Key Area Ref.	Activity Name	Deliverable	Date
FS1.1	<p>Identify insurance supervisory concerns related to financial stability Prepare relevant papers (and other forms of communication) to Members, Observers, the FSB and the public, using regular surveys of members and observers to identify insurance supervisory concerns related to financial stability (and other relevant information that is readily available).</p> <p>Objective is to ensure that the IAIS perspectives on supervisory concerns related to financial stability are widely communicated and well understood</p>	At least one paper in 2013 and in 2014	-
FS 1.2/ FS 1.3	<p>G-SII and SII project (via FSC Specialists Group)</p> <ul style="list-style-type: none"> <li>Assess the exposure and/or contribution of the insurance sector to systemic risk and/or threats to financial stability</li> <li>Assist members to develop suitable methodologies to identify potentially systemically important insurance groups and to develop suitable policy measures for any such groups</li> </ul> <p>Objective is to provide IAIS contribution to FSB/G20 on reducing the moral hazard of G-SIIs and SIIs</p>	<p>Final report to G20 on G-SIIs</p> <p>Annual update of potential G-SIIs</p> <p>Report on SIIs</p>	<p>April 2013</p> <p>2014</p> <p>2014</p>
FS 1.4	<p>Contribute a global insurance perspective to Financial Stability Board (FSB) discussions about potential systemic risks arising from the insurance sector and to FSB macroprudential surveillance considerations</p> <p>Objective is to ensure that the IAIS perspectives on financial stability issues are well understood by the FSB</p>	Regular input to various FSB meetings	On-going



<b>Macroprudential Policy and Surveillance Working Group</b>			
<b>Key Area Ref.</b>	<b>Activity Name</b>	<b>Deliverable</b>	<b>Date</b>
FS 2.2	Framework for Macroprudential Policy and Surveillance	Progress Reports	2013
FS 2.2 / 2.3	Develop methodology for macro stress testing - achieve a robust methodology for macro stress testing that could be deployed by supervisors	Report	2013
FS 2.2 / 3.2	Toolkit for Supervisors on Macroprudential Surveillance – i.e. a set of tools to implement and enhance macroprudential surveillance in the insurance sector	Reports	2014
FS 2.1	Develop an expert group comprised of academic and industry experts to advise the MPSWG in the area of macroprudential surveillance	Expert input to MPSWG work	2012/13
FS 2.3 / 2.4 / 3.1	Monitor key risks and developments in the financial market and macroeconomic environment impacting insurers.	MDR, KIRT GIMAR	On-going



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## External interaction

### **High-level goal**

*Optimise the achievement of IAIS objectives and achieve recognition as the thought leader for insurance supervision by engaging with and managing relationships with external bodies.*

This key area of IAIS activity consists of 4 strategies:

Strategy 1: Raise awareness of insurance supervisors' views and improve the understanding of insurance business by relevant stakeholders, including policyholders, the media and other market participants.

Strategy 2: Represent effectively and efficiently insurance supervision in relevant international and cross-sectoral forums.

Strategy 3: Manage relations with others to further the achievement of IAIS objectives.

Strategy 4: Promote consistency between insurance supervision and that in other financial sectors.

The interaction with external parties is generally apart of the mandate of the working parties, incorporated in the workstreams and inherent to the carrying out of activities by the various working parties. Where appropriate the key area reference corresponding with the action plans for these strategies are indicate in the previous sections dealing with the key areas standard setting, standard implementation and financial stability.

In addition, the proactive interaction with the media by the Secretariat initiated in 2012 will be continued. This interaction will also be targeted around key moments and deliverables such as ComFrame and G-SIIs on the basis of communication plans that are reviewed by ExCo.



## Effectiveness and efficiency

### **High-level goal**

*Enhance and maintain effectiveness and efficiency of the IAIS.*

This key area of IAIS activity consists of 4 strategies:

Strategy 1: Review the effectiveness and efficiency of IAIS strategic direction.

Strategy 2: Review the effectiveness and efficiency of IAIS management and resource allocation.

Strategy 3: Review the effectiveness and efficiency of the IAIS's involvement of Observers.

Strategy 4: Ensure that structures and processes remain effective and efficient.

### **Strategy 1: Review the effectiveness and efficiency of IAIS strategic direction.**

Key Area Ref.	Activity Name	Deliverable	Date
EE1.1	<p><u>Action plan</u>: Monitor the effectiveness and efficiency of the IAIS strategies and action plans, and arrange a review as necessary</p> <p>This action plan is predominantly addressed by the Audit Committee. ExCo remains the ultimate responsible body for this strategic issue.</p>	Reports by the Audit Committee	On-going

### **Strategy 2: Review the effectiveness and efficiency of IAIS management and resource allocation.**

Key Area Ref.	Activity Name	Deliverable	Date
EE2.1	<p><u>Action plan</u>: Monitor the organisational structure and modify as necessary to ensure that it:</p>	Annual Strategic review	On-going



	<ul style="list-style-type: none"> <li>- promotes effective strategic leadership and management of the IAIS</li> <li>- promotes effective, transparent and efficient decision making</li> <li>- optimises the use of regional structures and responds to regional issues</li> <li>- enables the IAIS to address urgent issues as they arise</li> <li>- promotes effective leadership of working parties</li> <li>- promotes effective working party structures and coordination between relevant workstreams</li> </ul> <p>The monitoring and modification of the organisational structure fall within the remit of ExCo. On the basis of reports by the Audit Committee, Secretariat and other groups within the IAIS ExCo will review the structure once a year as part of its strategic meeting in January.</p>		
EE2.2	<p><u>Action plan:</u> Maintain and monitor effective and efficient work processes that</p> <ul style="list-style-type: none"> <li>- ensure the timely delivery of papers and completion of projects</li> <li>- structure meetings to utilise IAIS time resources effectively and minimise travel costs</li> <li>- are appropriately documented in the organisational and operational procedures</li> </ul> <p>The responsibility for this action plan is assigned to both the parent committees and the Secretariat with ultimate responsibility of ExCo to coordinate where appropriate.</p> <p>The timely delivery of papers and completion of projects is part of the monitoring by the parent committees based on progress reports prepared by the Secretariat. The structuring of meeting is a joint effort of both the Working party Chairs and the Secretariat.</p> <p>Documentation of work processes in procedures is mandated to the Secretariat on an on-going basis.</p> <p>In addition, in 2013 operational and strategic assessments will be used which will have deliverables of quarterly and annual reports and dashboards.</p>	<ul style="list-style-type: none"> <li>- Timely delivery of papers / completion of projects: discussion of progress reports in parent committees</li> <li>- Structuring of meetings: annual meeting schedule for decision by ExCo in October</li> <li>- Working party and other procedures</li> <li>- quarterly and annual reports and dashboards for operational and strategic assessments</li> </ul>	<ul style="list-style-type: none"> <li>- On-going</li> <li>- October each year</li> <li>- On-going</li> </ul>
EE2.3	<p><u>Action plan:</u> Monitor and modify as necessary the Secretariat structure and</p>		On-going



	<p>management, as well as quality and adequacy of resourcing, to ensure that these promote work effectiveness and efficiency</p> <p>This Action plan is the responsibility of ExCo on an on-going basis using reports from relevant committees including the Audit Committee and Budget Committee</p>		
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**Strategy 3: Review the effectiveness and efficiency of the IAIS's involvement of Observers.**

Key Area Ref.	Activity Name	Deliverable	Date
EE3.1	<p><u>Action plan:</u> Monitor and address as necessary the role of Observers to</p> <ul style="list-style-type: none"> <li>- optimise use of their expertise to further the objectives of the IAIS</li> <li>- optimise the meaningful participation of Observers in IAIS activities.</li> </ul> <p>This action plans has been intensively addressed by the Internal Review Task Force in 2011 and follow-up work undertaken by the Budget Committee. In general this action plan is part of the on-going monitoring and review by ExCo on interaction with stakeholders.</p> <p>The Audit Committee is also currently looking into the possibility to survey external stakeholders, possibly using a Balanced Score Card.</p>	<p>Annual review by ExCo</p> <p>Report by the Audit Committee</p>	<p>January meeting of ExCo</p> <p>TBD by the AC</p>

**Strategy 4: Ensure that structures and processes remain effective and efficient.**

Key Area Ref.	Activity Name	Deliverable	Date
EE4.1	<p><u>Action plan:</u> Reinforce effectiveness of decisions through follow-up review of progress</p> <p>Monitoring and reviewing follow-up of decisions is the responsibility of the decision making working party. The Secretariat summarises the decisions points</p>	<p>Secretariat to prepare Action points after each meeting.</p> <p>Chair to arrange</p>	On-going



	of each meeting in the Summary record and Actions points. The Chairs of the working parties will need to monitor the indicated follow-up activities (periodically - for example each meeting)	monitoring of follow up to be reflected in the minutes	
EE4.2	<u>Action plan:</u> Regularly review structures and processes, and modify these as necessary, to ensure that they remain effective and efficient The review and modification of structures and processes fall within the remit of ExCo. On the basis of reports by the Audit Committee, Secretariat and other groups within the IAIS ExCo will review these once a year as part of its strategic meeting in January.	Annual Strategic review	On-going



**Annex: Organisation Chart**

