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## FINANCIAL RISK OF INSURANCE COMPANIES DURING AN INFLATIONARY PERIOD : A MEXICAN CASE

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Mexique / Mexico

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RISQUES FINANCIERS D'UNE  
COMPAGNIE D'ASSURANCE  
EN PERIODE INFLATIONNAIRE  
(UN CAS MEXICAIN)

**226 RISQUES FINANCIERS D'UNE COMPAGNIE D'ASSURANCE EN  
PÉRIODE INFLATIONNAIRE (UN CAS MEXICAIN)**

ANTONIO MINZONI, ANA LUISA SANTILLAN

RESUME

L'article comprend quatre parties et une annexe.

La première partie traite des concepts généraux de l'inflation et de ses effets sur les différentes activités d'une économie, dont les assurances.

La deuxième partie traite du processus d'inflation dont souffre le Mexique depuis 1970, et de ses effets sur l'économie du pays, notamment sur le système d'assurances.

La troisième partie traite des investissements d'une compagnie d'assurances au Mexique, du problème des risques financiers auxquels sont confrontés les assureurs mexicains et de la façon dont le marché s'est présenté à eux durant l'inflation.

La quatrième partie présente quelques conclusions.

L'annexe contient toutes les données relatives au marché mexicain des assurances, de la période 1984 à 1988, auxquelles il est fait référence en matière d'investissement, de rendement, de primes, etc.

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## INFLATION

A definition, probably we could accept for inflation, is the following one : "a generalized and sustained **increase of prices** in a **country** which represents a dynamic cumulative process which carries in itself the **ferment** of its own acceleration".

Inflation has **become** an essential part of dynamics of modern **economies** and it has widespread influences on insurance business as well. Inflation can be generally measured by suitable constructed indices, such as those **related** to cost of Living, perhaps the most commonly used or other indices related to wholesale prices, building **cost** and wages taking into account that an index needs to be **chosen** that can be expected to reflect closely the inflation sensitivity of relevant variables.

Sometimes the economic **doctrina** is speaking of a "structural inflation" with particular reference to **latinamerican** countries or to developing countries in general. On the other hand, developed countries are always experimenting a "Prices' inflation" involving another inflation tied to prices increasing and an economic depression is characterized by an important rate of unemployment too.

Inflation is affecting differently countries **depending** on their grade of development; and it is important to bear in mind that inflation, even if experimented in **countries** with a **substantial** growth, represents a negative factor which makes **difficult** planning and business control ; consequently, it delays economy's development in general ; in addition, high levels of inflation are tending to reduce, exponentially, trust of the **community** in his **economic** system and trust is basic element for a sound development of the **economy** ; when diminishing it **harms** the efficiency of the productive apparatus being able to produce, in the **extreme**, a collapse of the economy.

Associated to the inflation is always present a devaluating process of the currency and **assuming** that inflation involves an **increasing** and sustained rise of general level of the prices in a country, we can realize its reproduction magnified and its permanent character, because the rise of prices of goods and services originates an **increase** in the production costs what, in the extreme, is reproducing in the prices.

## INFLATION IN INSURANCE

From the viewpoint of insurance, inflation is of importance because it **affects** with **differing** force and varying time lags all the central activities of the insurer.

Inflation affects in a double way an insurance institution :

- a) its real object,
- b) its management.

Focusing our attention to life insurance, we realize that, little by little, endowment **policies** are losing the buyer's interest ; term insurance and flexible products (as

universal life or similar) are sold **taking** into **account** the different rate of interest that insurance companies are using in their actuarial calculations of premiums and reserves **from those** that are offered **by** the money market ; but if we refer to **non - life** policies. **we notice** that claims **indemnization** is **increasing** more rapidly than **premiums**, specially if **these** are non indexed to a model reflecting the **cost** of living. Obviously, inflation produces an increase in salaries and it is **possible** that **combining** the different effects of inflation and growth in the cost, an insurance company shows a lack of capitalization reducing its solvency level and the **possibility** of **self - financing** as it **occured** in the **mexican market**.

Looking at **the** commercial management, there is a reduction in underwriting new business because insurance is **considered**, in general, as a **second order good** ; on **the** other hand, insurers **are** abandoning their policies. All **this** produces more competition and, in many cases, an unjustified reduction in tariff premiums which originates confusion in the insurance market and among **the** buyers **too**.

Financial effects are **important** because they are **diminishing** the importance of the patrimony of the institutions and, at the same time, of the technical reserves ; correspondingly, the **&lays** in **the** payments of the insured **are** increasing and between **cedants** and reinsurers too, **with** the consequence of a **tension** in the treasury of the **institution**.

Inflation modifies the financial situation **and** balance of an insurance company and considering that **insurance** is very sensitive to the change of interest rates, it is necessary to adapt tariff premiums to the claims and the principal factors **affecting** the financial situation of **an** insurance **company** during an inflationary period are delays :

- a) in **premiums** adjustment ;
- b) in **the** investment returns ;
- c) in claim settlement (inflation inflates them) and ;
- d) in **the** adjustment of **the** administration costs.

Due to that, **the** **financial** situation **of** an insurance company during inflation can turn from profit to a loss **position**.

At **the** same time it must be remembered that insurance is a strong element able to fight inflation because **the** monetary mass of premiums taken away from the circulation is invested, by the insurance sector, generally in financial instruments at long period with the consequence of the **economy** activation

## **INFLATIONARY PROCESS IN MEXICO**

**When** it started. It is not easy to prove when the still acting inflationary **process** (even in a minor scale) started in the **country**; anyway we can **assert** that during the decade 1960 - 1970, Mexico enjoyed a stage of dynamic expansion **with** an average of 6% of **increase** in the **G.N.P.** (Gross National Product) ; this increase was realized due to two important **factors** :

a) stability in the exchange rate (1250 pesos for each U.S. dollar and this **stability** lasted more than 22 years - from April 1954 till August 31st **1976** when the peso started to float in the money **market** and a new exchange rate of nearly 20 pesos for each dollar was fixed and

b) **prices** stability all business, naturally, enjoyed it including insurance industry.

But at the end of the sixties, **according** to our knowledge, the **mexican** economy started to show structure insufficiencies located, initially, in a lack of **acceleration** of farming and animal sectors and then, as a consequence, unemployment in the **industrial** sector was noticed with an increase in commerce and services ; a **deficit** in the external **sector** and a consequent deterioration in the **public finances** was present

Effects in the economy.

Facing this panorama, during the period 1970-1976, an expansionary **economic** politics was put into work, seeking to rise the levels of the economic growth and trying to give a **response** to

a) the fall of the primary sector ,

b) the employment **insufficiency** and

c) the disproportionated growth of the **urban** nucleuses.

We will mention that during 1971, the G.N.P. grew 3,4 %, during **1972, 7,3 %** (in real terms) ; private sectors - including insurance - took advantage of this kind of economic stability but at the end of 1972, due to the structural deficiencies mentioned before, the "bonanza" situation did not endure any more ; during 1973 the energetic problem was the catalyst for an open appearance of the "ghost" called inflation.

Just the same year, OPEP was established to regulate oil production among oil producers countries.

Even if during 1973 the economic growth of the country registered a dynamic rate of **7,6 %** in real terms (due to a particular trend of governmental effort to invest in the public sector) a lack of equilibrium was noticed in the **economy**; the commercial deficit was of 1.820 million **US** dollars and the external debt of the public sector reached the amount of **7.000** million **US** dollars with an increase of **39,6 %** in comparison with 1972. The year 1974 can be considered as one of economic instability ; internal **economic** situation suffered the adverse effects of an incipient world recession; **mexican** exports fell ; the service of the debt (interests) and the contraction of the private investment urged the public finance and the imports were more expensive.

**During** 1976, the crisis of the **mexican** economy reached a **peak** ; **G.N.P.** grew only 2,1 % and on **August 31st**, a new exchange rate was established with the **US dollar** ; from 12.50 to **19,50 pesos** for each **US** dollar and the **mexican** peso started to float The **1977** year was one where the economy can be considered as "frozen" and starting 1978 Mexico fully entered the energetic **economy** of the world and the country started a new **period** tied to the "ups and downs" of the world energetic market.

1979 - 1980 were years of a new dynamic **economy**; inflation rose **more** and **more** ; imports increased very much ; external debt too and the internal **debt** started to make its

appearance in a sensitive way; the peso followed its floating, **losing** its **adquisition** power and **a september** 1st, the bank system was nationalized (better **kept** by the state) ; a general control of the currency was established in **the country**, leaving the **insurance system** out of the above **mentioned "statization"** (insurance system had till **that date important** ties with the bank **system**) and **from** that time till now, Mexico is living a "swinging" **economy** with a firm tendency, in the last year, to a certain stabilization

From 1976 to 1988, **inflationary** rates were the following :

1976 : **27,2%**

1978 : 16%

1981 : **28,7%**

1982 : **98,8%**

1983 : 80.8%

1984 : **59,2%**

1985 : **63,7%**

1986 : 105.7%

1987 : **159,2%**

1988 : **51,7%**.

During the last year, the Economic Solidarity Pact worked **and** now, till March **31st** 1990, the Stability and **EconomicGrowth** Pact - PECE- is controlling the **economy** of the **country**.

### **Effects in the insurance market.**

**Insurance** activity, as **an** entity able to distribute risks, related to persons and to goods and to operate in the **financial** market, is the most affected by the loss of the acquisition power of money; therefore, in the **mexican insurance** market, we noticed the following :

a) an increase in **the insured** capitals just to **cope** with the changing values of the **goods** ; life and **non** - life activity produced the necessary instruments to let the insured capitals to maintain the inflation level ;

b) premiums income increased accordingly to the insured capitals but not in their actuarial structure so risk premiums were not -in **many** cases - **sufficient** to face claims payment affecting the solvency of insurance companies and in many cases returns from the investments were not **sufficient** to face the total losses in certain branches, even **taking** into **account** risk premium ;

c) claims were inflated specially in automobile branch (complete retention of the market only protected by X/L treaties) ; Civil Liability; Miscellaneous **etc...** with an adverse consequence for the companies ;

d) administration costs were rising ; adquisition cost increased too but as a fixed percentage branch and leveled in the all market, **according** to **the** authorization of **the** National **Banking** and Insurance Commission ;

e) investments product increased due to high interest rates acting in the market and during periods more than 100 - 135 - 150 %

### Investments and financial risks

Investments : As it is known, an investment involves the expectation of **some** positive rate of return that can be reasonably expected after sufficient analysis has been **made**. Traditionally, investment **involves** a **minimum** of **risk**, which dictates that principal and future **income** values be relatively certain; speculation involves taking higher **risks** with a lesser degree of **certainty** and safety. So **all** investment decisions resolve **around** the trade - off between risk and return, there is a positive relationship between **the** amount of risk **assumed** and the expected **return**.

Many forces contribute to variations in total return of securities specially during an inflationary period ; influences external to **firms** that cannot be **controlled** and that **affect** a large number of securities originate systematic risks ; influences internal to a **firm** can be controlled to a large degree and that are somewhat peculiar to industries or firms create unsystematic risks.

Financial risks : They are associated with the way in which a company finances its operations ; insurance company's financial risks - as in other **firms** - **can** be determined by an **examination** of its capital **structure** and if there is no debt affecting it, financial risks can be **avoided** and the **firm's** ability to meet financial obligations is the central **concern** for one examining financial risk. And with reference to an **insurance** company, financial risk can be measured by its ability to meet fixed as well as random payments.

To reduce financial risks, it is necessary to diversify **adecuately** the **investment** portfolio ; on **the** other hand, the investor must be able to forecast the market **behaviour** and one way to do that is to study the relationship between the market and the economy ; if any indicator reflecting the level of national economic activity consistently turns up and down before the stock market does, the analyst has a helpful **forecasting** tool.

And there are two market index **patterns** that can be considered leading **indicators** : **first** stock prices typically rise as business approach to the **bottom** of the cycle and a second is that a stock tend to drop suddenly during initial phase of the economy tending to rise afterwards.

Looking at the mexiacn insurance market and at its legislation, with reference to investments, we find the following (General Law of Insurance Institutions issue January 14th 1985) :

- 1) **Insurance** institutions must invest their **funds** in such a way to allow them to maintain the **adecuate** conditions of security and the appropriate liquidity to the particular sake **forseen** for each type of fund (solvency and liquidity) ;
- 2) Total technical **reserves** must be invested up to 75 % in securities, established by the law and the remanent 25 % in other instruments as real estates, bonds, credit securities including those in US dollars ans special ones able to Cover Exchange Risks (FICORCA) managed by Central Bank. It must be **pointed** out that any **kind** of investment compulsory or free must be authorized by the Banking and Insurance Commission ;
- 3) Other rules of general character established by the law.

Table I (Appendix) registers quite a lot of data corresponding to investments in the different **instruments** according to the law ; their **behaviour** during the period 1984 - 1988 ; their **returns** ; other data correspond to direct premiums ; paid capital for the insurance institutions etc.. .

Before commenting any data contained in Table I, we would **like** to remember the most used instruments of investment in the market, including insurance :

**CETES** (Treasury certificates) granting high returns and whose issue in the market is very important ; insurance companies invested **large** percentages in **Cetes** ; and they were and still are backing the **internal** debt of the country ;

**PETROBONOS** bonuses tied to the oil industry and each bonus, in value, is the equivalent to an oil barrel ; so their return is variable according to oil price ;

**BONOS DE INDEMNIZACION BANCARIA** (Bonuses for bank **indemnization**) they were securities issued just after the bank system was **nationalized** to indemnify **the** private old **stockholder** of the banks. They are granting interests of some **importance** ;

**AJUSTABONOS** Adjustable bonds in local currency but adjustable in their value **according** to the **consumer's** index ;

**TESOBONOS** Credit securities issued by the federal treasury, where the Government takes the obligation to pay, at a certain period, an amount in local currency but equivalent **to the** value in foreign currency the US dollar calculated at **the free** exchange rate.

Other bonds, credit securities **granting** important **returns**.

Interest rates of **the above** mentioned **instrument** of investment are fixed percentage during the period of issue but each issue has its own **rate**.

Statistics of Table I are pointing out the following :

1) - **Investments** corresponding to the Government grew annually (less during 1988 **due** to the Economic Solidarity Pact) ; fixed investments were more important and, it is supposed, with a minor risk ;

2) - **Investments** in private institutions were, the most, in variable securities, with a major risk for the investors ;

3) - Investments in loans were not very **significant** ; loans **corresponding** to life policies increased correspondingly to the actual situation ; in general, this **kind** of investment does not represent any risk for the investor ;

4) - Financial products (considering all type of investment, less dividend to the employees, income taxes paid by the insurance companies, reinsurance, any kind of devaluation) were increasing each year **with an** average of **33,4 %** ;

5) - Profits of the market were always important even if during 1988, the market registered a negative increase ; a "red focus" for **the** investor of insurance companies to revise the **investment** politics ;

6) - Direct premiums - from which everything is originating - grew each year more than the inflationary index; but risk premiums, in the same cases, were not sufficient to face claims ;

7) - Claim ratios during the five years under study were variable ; there is a justification for 1985 due to the strong earthquake that affected Mexico city and other localities ; but in 1987 and 1988, the effect was due to an increase in the important amount paid for claims specially in some branches as automobile, miscellaneous, life (group an individual) and fire in some cases. The high claim ratios plus the expenses and the reserve put in a serious position more than one insurance company and losses- technical losses • were faced with the returns of the investment and not always they were **sufficient** ;

8) - Investments called "Deposits in Credit Institutions" increased substantially each year as the corresponding statistics are showing ; among them acquired special importance those in US dollars (nearly 50% of the total and about 15 - 18% of the total investment structure of the market) Deposits are including those corresponding to FICORCA, which were not of significance.

Analysing the data of Table I, we would like to affirm that notwithstanding the compulsory investments established by the law - what should have given a certain degree of guarantee to the investment returns- insurance companies underwent to important financial risks during the inflationary period and losing money as a **consequence** of that.

We are **tempted** to say the following :

a)- a very high percentage of investments were made in **instruments** strictly tied to the **country's** economy (CETES and similar) fit to finance the internal debt of the country ; so returns were depending upon that economy ;

**b)- investment** portfolios of **the** insurance companies were not too much **diversified, i.- e.** diversified in quantity but not in quality ; that **wasn'** "healthy" f a the investor but he had no other choice ;

**c)-** high returns from those securities started to diminish and, so, insurance institutions were losing a substantial part of their income, deteriorating their liquidity ;

**d)-** insurance companies were allowed to make some kind of investment through **private Stock** Exchange Offices (**Casas de bolsa**) and in some cases their management was poor and the institutions had some difficulties. In addition, the Stock Crack of October 1987 (local crack) made worse the situation of many insurance companies as for investment and their returns (**f.e.** some stocks of the market, not belonging to insurance system, whose value was- in pesos- 7.200 - 5.502 - 81.000 - **46.000** - on January 1st 1987, at the end of the same year had the following values : 620.- **590.-** 9.450.- 5.000.- respectively having lost around 90 % of their initial value) ;

**e)-** investments in foreign currency • most in US dollars represented a minor financial risk for the institutions ; but returns are depending on foreign economies and this situation must be taken in serious consideration by the investor ;

**f)-** earthquake of November 1985 was an additional shock to the **mexican** economy as a whole **affecting** insurance institutions even taking into account the strong support of the reinsurance ;

**g)-** another financial risk of some importance can be visualized if the present interest rates of the market will diminish to be similar to those of developed countries : we refer

to the **interest** rate established by the law for the actuarial calculation of life **premiums** and reserves; actually we are using 8% annually (formerly and till 1980 it was **4%** ; then 6% and from December **85,18"**.

Lower interest rate signifies more technical reserve for the life policy with all the repercussions in the investment and **their** returns.

Inside the above mentioned framework of the investment **economy** insurance companies were operating during many years and the final result was a lack of **capitalization** for quite a few insurance companies (they are all local and in number 45 including two national) ;**two** professional reinsurers, two mutual and lack of liquidity **too**, putting in doubt their solvency.

Actually, studies have been made to establish in the **market** criteria of solvency for everybody devoted to the insurance activity as an institution.

### Some final considerations

**The mexican** insurance market, since the **first** law for insurance companies was granted in December 1892 ; was living under the "blanket" of the law as for tariff premiums (equal for all market) investments ; policies conditions and all kind of paper **used** by the companies ; so its development **important** according to the figures we can disclose any moment was **not** if we compare premiums with N.G.P. only **1%** in the last **year** and we are of the opinion that "blanket" was very **useful** in the beginning but now cannot resist any more.

In effect the same legislator feels that things must change and **mexican** insurance market will undergo to a "liberalization" very soon which will be very **healthy** or the future development of the insurance market

We know that the **new** rules about investment will give the companies the faculty to invest up to 70% of their assets among securities of a "large menu" ; so the investor will have a very interesting and more difficult task to fulfill.

No doubt that the actuaries already involved in finance activity will fulfill a very important role helping investors in measuring as far as it will be possible the risks of investment they like to assume and, so, to make sound projections of the insurance activity to share a **bigger** part of the N.G.P.

Mexico will accept modern theories of forming portfolio of insurance companies and the basic elements of modern **portfolio** theory emanate from a series of **propositions** concerning rational **behaviour** set forth by Harry M. Markowitz.

**Once** the level of risk the investor is willing to assume is established, the Markowitz portfolio model provides a theoretical framework for the systematic selection of optimum portfolio. He bases his portfolio diversification theory on the fact that the riskiness of portfolio depends not only upon the **attributes** of securities considered individually but also their interrelationship.

We are of the opinion that to **construct** even inside insurance companies an **efficient** portfolio, that is portfolio of highest expected rates of return at a given level of risk, we

require statistic inputs; once the inputs are determined and obtained, the remainder of solution is a problem of logic and mathematics. If the inputs are correct, the logic is generally valid and the mathematical methods properly applied produce the desirable output.

Mexico will follow the way of the modern theory of investment according to its needs and capacity.

## Appendix TABLE I

 INVESTMENT STRUCTURE OF THE MEXICAN INSURANCE  
 MARKET - PERIOD 1984 - 1988

Position : 31 December each year - Amounts are face values - expressed in 000 000 000 mexican pesos

	1984	%	1985	%	1986	%	1987	%	1988	%
INVESTMENT in securities	153	101	204	33	460	125	1.279	278	2.262	77
a/ Government +										
b/ National Credit Inst.	113	88	139	23	244	75	459	88	1.347	193
c/ Private Institutions	23	53	32	39	76	138	270	255	386	43
Fluctuations	17	750	33	94	140	324	550	293	529	(-4)
Deposits in credit Instit	48	50	106	111	243	129	513	111	534	4
Loans	24	60	69	188	120	74	211	76	511	142
of wich correspond to										
life policies	15		34		76		106		137	
Real Estate	24	50	45	88	86	91	304	254	607	99
TOTAL INVESTMENT	249	79	424	70	909	114	2.306	154	3.914	69
Financial product	67		144		310		826		1.418	
in percentage over invest.		27		34		34		36		36
Direct premiums	254	75	435	71	826	99	1.993	141	4.536	128
Direct claims	102		298		390		1.188		3.057	
as percentage of premiums		40		69		47		60		67
Profit of the year	27	170	50	85	85	70	141	66	117	(-17)
Total Assets	506	65	1,018	101	1,952	109	4,791	145	7,950	60
Consumer price index		59,2		63,7		105,7		159,2		59,7

Direct premiums were considered as they were earned.

FICORCA : After the nationalization of the bank system and the establishment of the general control of the currency on September 1982; during the following year it was instrumented FICORCA (Fideicomiso Riesgos Cambiarios - Trusteeship for Exchange Risks) through which the private sector under certain conditions and circumstances, was able to change its loan in foreign currency in mexican pesos - The Central Bank

managed the **operation** so the **industrial** activity of **the** country was able to follow its path. Insurance companies were allowed to invest in that kind of operation.

### SYNOPSIS OF THE PAPER

The paper can be divided in four parts plus an appendix :

**The first** part is handling general concepts of the inflation and its **effects** on the **different** activities of **an** economy, insurance included ;

The second part is handling the process of **the** inflation in Mexico since 1970 ; its effects on the country's economy and specially **on** the insurance system ;

The third part is Beating investments of **an insurance** company in Mexico ; **the** problem of financial risks of the **mexican** insurers and how the market faced them during the inflation.

The fourth part presents some conclusions with respect to the paper.

Appendix : it contents all the **data** referred to investments, returns, **premiums** etc of the Mexican insurance market for the **period** 1984-1988.

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